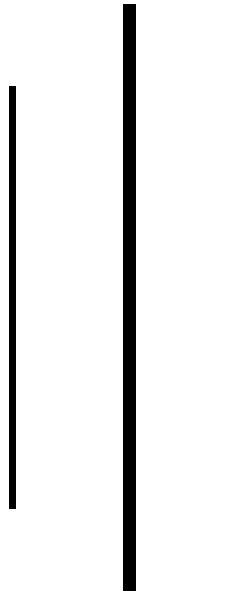


j b l z s ; x f o t f g l l t , @) % (



>L % sf]; /sf/
cy{dGqfno
sf7df08f}+gkfn

Ijifo-; ሂሊ

Ijifo

!= j b]zs ; xfotfsf]eldsf MPs l; x fj nf\$g
@= j b]zs ; xfotfsf]pknlAw M k d v d2fx
#= j b]zs ; xfotf glltsf]kl/jlt ; Gbe{
\$= dfu h z \$ l; 4ft tyf p27ox
%= ; xfotfsf cNksfnlg kfyldstfx
^= ; xfotfsf bl3\$fnlg kfyldstfx
&= k d v glltx
*= k d v /ofglltx
(= dVo gllt ; eGq
!)= ; /sf/ / bfqlklf alr cGt/lqmf tyf ; jfb
!!= sfotf]ogsf]sfo{ ሂሊ

kfgf

!

*
!@
!%
!&
!(
@*

#&
#(

!= j 0]zs ; xfotfsf]e]dsf MPs l; #j nf]g

!=! gkfnn] ; g\krf; sf] bzssf] dWlt/ kyd k-rj ifl6 of]hgf -@)!#-@)!*_ sf] yfngl; E} of]hgf4 l]sf; kl]s}df kj} u/kl5 l]sf; vr{ h}fpg] ; e]qsf] ; kdf j 0]zs ; xfotfsf] z}z]ft ePsf] xf] . To; ; dob]v l]sf; vr{f] j]flif\$; /b/ %% kl]tzt j 0]zs ; xfotfaf6 Joxf]v} cfPsf] 5 . xfn sh ufx{Yo pTkfbgdf j 0]zs ; xfotfsf] c} j]flif\$; /b/ %^- kl]tzt / sh ; /sf/l vr{f] ; /b/ @%-#) kl]tzt /x\$] 5 . If]ut lj t/0fsf]lx; fan]j 0]zs ; xfotfsf] ; a}e]bf a9l c} s]if, jg / dT:okfng sfo}d}df vr{ePsf] 5 eg]To; kl5 p}rhf{ oftoft, :Jff:Yo, ; fdlhs l]sf; / dfgj ; #fwg l]sf; h:tf If]x}df ; xfotf kj]flxt ePsf]5 .

!=@ gkfnsf] l]sf; df j 0]zs ; xfotfn] dxTj kOf{ e]dsf lgj}f} ub} cfPsf] 5 . ; fj} h]gs nufglnf0{lbuf] agfpgdf of]ubfg k'-ofpgsf] cltI/Qm lbuf] / pRr cfly\$ j [4 xfl; n ub} cf]lws of]hgf}af/f lgwf]/t ul/al lgj f/of ug] p2]o k'f ug{ / dxTj kOf{ If]ut sfo}d} tyf Is}f}snf}x}nf0{6}f k'-ofpg j 0]zs ; xfotfaf6 pNn}vglo ; xof]v ku}f] 5 . gkfnl cy}q}df ; Argf]ds afwf, 7hf]lj Q Pj +afx} 3f6f, / c; G}Int art tyf nufgl cgkft lj Bdfg ePsf]h] j 0]zs ; xfotfsf] e]dsf dxTj kOf{ xG5 . j 0]zs ; xfotfn] b}xfoad]hd ; xof]v k'-ofp5 M

-s_ gkfnsf] G}g c}f}tI/s artsf] kl}t}df 6}f lb0{o; nf0{a9fpg / ul/al lgj f/0fsf] nflu ; fwg kl/rfng ug{; xof]v k'-ofpg}.

-v_ l]sf; sf Is}f}snf}x}nf0{b}t ult k}f}g ug{ kfyldstf}k}t If]x}df ; xfotf /f]z kj]flxt ug}.

-u_ k}l}f j 0]zs nufgl / lghl If]sf] nufgl cfsif}f ug{ pkoQm j}ftj /of l; h}g ug}.

-3_ cy}q}sf] pTkfbg / pTkfbsTj j [4 ug}f nflu kl]lwsf] klxrfg, dNof]g tyf cj}nDag ug{; lsg]/flif6 Ifdtf a9fpg] of]klf ul/al lgj f/of ug] cfwf/et zt}d}Wb] Ps xf] .

!=# xfnsf j if}x}df gkfnsf] j 0]zs ; xfotfsf] ; Argf}df cfdh kl/j t6 ePsf] 5 . sh j 0]zs ; xfotfdf l}kl}lo ; xfotfsf] c} 36] xfn Ps rfyf0 ePsf] 5 . o; u/l cgbfg ; xof]v}sf] c} lg/Gt/ 36}5 eg] C0fsf] c} a9] sh ; xfotfsf] tlg rfyf0 ePsf] 5 . j t}dfg j 0]zs ; xfotfsf] 9f}f}sf] csf] dxTj kOf{ lj z}ftf sh ; xfotfdf kl]lws ; xfotfsf] c} s}d}M j [4 e0/xg' xf] . sh j 0]zs ; xfotfsf] \$) kl]tzt e}bf a9l c} kl]lws ; xfotfn] cf]v6\$] 5 / kl]lws ; xfotfsf] dxTj kOf{ efu dflgPsf] cf}of]hgf lj z}f; E} ghf]8Psf] kl]lws ; xfotf (Free Standing Technical Assistance) ; g\! (()- !(((sf]cj}lwdf j]flif\$!& kl]tzt}sf b/n]j [4 ePsf] 5 . sh j 0]zs ; xfotf /f]zdf C0fsf] cgkft qmdz}M a9}uP/ gkfnn] Itg}k}g] j 0]zs C0f sh ufx{Yo pTkfbgsf]

nueu %) kl'tzt kl'sf] 5, hg c6o ljsf; f]dv b'x'z'sf] thgdf a9l geP kl gk'fnsf]nflu eg]af]emf]x6}uPsf] 5 .

!=\$ b'zsf] cyf'6qdf j'6]zs ; xfotfsf] dxTj k0f{ eldsfsf] dx; ; u/] o; glltkqn] ljsf; ultljwx'z'sf nflu a9bf] ; fwgsf] cfj Zostfsf] kl/kl't{ u/l j'6]zs ; xfotfsf] pkof]af6 k'ej sf/l ; kdf ljsf; sf] kl'tkm k'kt ug{j'6]zs ; xfotfsf] kl'qmf, o; df ePsf ; d:of / ; Defj gfsf] lj Zn]f0f ug{vf]h'sf] 5 . o; glltkqsf] z'z'df /fli60 tyf bft[dbfo ba} kl'sf] b'li6df j'6]zs ; xfotfsf] ljutsf] pknIAw / ; d:ofaf/] ; H'kt ; kdf kg/fjnf'sg ul/g5 . To; kZrft\ol ; d:ofx'z'sf] ; dfwfg ug{>l % sf] ; /sf/n] cjndag ug]ljleg sbdx'z' ; xfotfsf]kj'fx / ; Argfnf0{lgoldt u/l o:tf] ; xfotfsf] pkoQm kl/rfng ug{ ; lglZrt ug]gofFdfu'z'g, glltx? / /ofgllt pNny ul/g5 . o; sf ; fy}bft[dbfoaf6 k'kt xg] ; xfotfdf o; n]kfg]c; /, / gk'fnsf]ljsf; k'of; df ; xof]u ug{ bft[dbfon] ; dfof]hg ug]kg]cfkmg gllt Pj+sfo'qmd af/] kl'g ; H'kdf pNny ul/g5 .

@= j'6]zs ; xfotfsf]pknIAw M'k'p'v d2fx'z'

@=! gk'fn blifof Plzof l'q'df l9nf]u/l ljsf; sf]yfngl ug]b'z' dflg65 . gk'fn afx'6 ; #f/; 6 ; g\!(%) sf]z'z'bl'v dfq vhf ePsf]xf] / To; }a]hfb]v gk'fndf of]hgfa4 ljsf; / j'6]zs ; xof]u'sf] z'z'jft ; 6} ePsf] xf] . To; kl5 ; dosf] qmd; 6} b'zsf] ; fdf]hs, cfly's ljsf; sf] qmddf j'6]zs ; xfotf Ps k'ej sf/l ; 6'qsf] ; kdf :yflkt e0{k'p'v efl'ts k'j'f'v/x'z', h:t} ; 8s, l; #f0, hnlj B't nufot lz]ff, :jf:Yo, vfg]kfgl h:tf l'q'sf] ljsf; df o; n] dxTj k0f{ of]ubfg u/\$f] 5 . o; afx's j'6]zs ; xfotfn] ; do;fk]f glltsf] l'gd'f'sf nflu cfjZos ; Djfbsf] ljsf; ug{ cfly's ; wf/nf0{ dfu]gb'z' ug{ ; fj'hlgs glltl'gd'f'f'sf] l'fdtf clej]4 ug{/ ; fj'hlgs ;]fx'z'sf] nflu ljQlo ; xof]u k'bf'g ug{ ; d'z' dxTj k0f{ eldsf' v]h'sf] 5 . gk'fndf j'6]zs ; xfotf, cfly's ; wf/ / ljsf; sf] alr n'fd] ; Da6w /lxc'fPsf] b'v'g ; l'g65 . ol lj]w pknIAwx'z'sf afjhb gk'fndf j'6]zs ; xfotfsf w]}sdl sdhf]lx'z' kl'g 5g\ . b'z'df hlt dfqdf j'6]zs ; xfotf /fz kj'fx ePsf] 5 To; sf] cgkftdf cfly's j]4 xfl; n ug] / ul/al l'gjf/of ug]sfod'f cfzftlt ; kmntf k'kt xg ; s'sf] 5g . o; n] j'6]zs ; xfotf s'xl l'q'df c]o'6t k'ej sf/l /x'sf] eP t'kl'g c6o l'q'df sd k'ej sf/l /x'sf] 5 . of]ldl>t kl/0ffdklt ; xof]u k'kt ug]gk'fnl / bft[dbfo alr ; dfq wf/0ff 5 .

@=@ j'6]zs ; xfotf ; Da6wl ; d:ofx'z' gk'fnsf] ; Gbed'f dfq leg}eg]xf0gg\ . c'z' b'z'x'z'df kl'g ; xfotf k'kt ug]b'z' / bft[k]f ba]h]j'6]zs ; xfotf; Da6wl gllt, Jojxf/ / sf]lj'w'sf ; Da6wdf ; /f'sf/ hgfp'6}cfPsf 5g\ ; xfotf k'kt ug] ; a}b'z'x'z'df j'6]zs ; xfotf; Da6wl ; ferf ; d:of dfq geP/ b'z'ljz]f'sf s'xl 5s} ; d:ofx'z' kl'g x'65g\ . gk'fnsf ; Gbed'f kl'g s'xl cfkmg} ljz]f ; d:ofx'z' 5g\ . o:tf ; d:ofx'z'df sdhf] ; :yfut l'fdtf, ljs6 kxf8L w/ftn, cfkmg}k'sf/sf] e'f]f]ns cj]l:ylt, Jojks ul/al, hg; Wofsf] pRr j]4b/ / hNbf]Nbf]jftfj/0f]lo rf; f] cflb k'p'v xg\ / logn] j'6]zs ; xfotfsf]pkof]u ug{/ ljsf; k'of; nf0{lg/6t/ cl3 a9fpg]sfonf0{r'gf]lk0f{agfPsf

5g\ . j 0]zs ; xfotf; Da6wl ; d:ofsf] k/Llfof ubf{ ol g]kfn] ; fdgf ugk/\$f lj zif
rgf}lx;nf0{ ; b} Wbfg lbg' cfj Zos 5 . sltko cj:yfdf ol ; d:ofsf] ; dfwfg ug{
g]kfn / bftk]f alr kf/:kl/s ; denbf/L a9fpg' kg]cfj Zostf klg b]v65 .

@# g]kfn] lj sf; sf nflu j 0]zs ; xfotfsf] kj fxdf kz:t j [4 eP tklg o; af6
bzn] pRrtd kmf0bf lng ; ls/x\$] 50 . j 0]zs ; xfotfaf6 k]kt kl/Offd / Itgsf]
; wf/sf] ; Defj gf alr cem} 7hf] le6gtf /x\$] 5 . o; sf w}] sf/Ofx; 5g\ . ljutsf]
nufglaf6 l; h6f ePsf cfly\$ j [4sf] ult (Growth Impulses) cem} sdhf] /x\$] ; du|
cfly\$:yflo] sf cfwf/e't klfx; cem} cl:y/ /x\$] ; xfotf ; bkof] ug] lfdtf pln]v
; kn] a9g g; s\$] lj le6g lfd] ; :yfut lfdtf sdhf] /x\$] lj sf; sf
cfj Zostfx;nf0{ u}of ug{g; s\$] cflb k6v sf/Of xg\ . bzd] lj ut kfF bzsb]vsf]
k6f; / a9bf] lj Qlo tyf k]j lws ; xfotfsf] kj fxsaf ah6 o:tf] l:ylt cem} /lx/xg'
Hofb} b]vnlbf] s'/f xf] . ck6j sf/L j 0]zs ; xfotf Joj:yfkg tyf 60g lj sf; k]tkm
xg]sf k6v sf/Ofsf ; Da6wdf g]kfn] klf / bftk]f ba\$] b]6sf] tn pln] ul/Psf
5g\

bft [lfsf]wf/Off

@\$ lj ut sxl jif]v -vf; u/L g]kfn lj sf; d-rsf] ; g\@)) df kl/; df ePsf] a7s
/ t]kZrft\$] cj lwdf_ g]kfn] j 0]zs ; xfotfsf] k6j sf]/tdf b]vPsf] ldl>t k6j ,
o; sf sf/Ofx; / ; Def]o pkfox; sf af/Of Jojks 5nkm x6}cfPsf] 5 . bft[dbfon]
j 0]zs ; xfotfsf] k6]sf ; Da6wdf c]vofPsf d]v ; /f\$]/sf lj ifox; (Concerns) ol xg\ v
vf; u/L bftk]f/f vr{ Joxf]g] lj sf; cfo]hg]÷sfo\$dx;df >l % sf] ; /sf/sf]
:jfld] sf] cefj /x\$] vr\$] k]ylds]s/Of / cfo]hg]÷sfo\$dx; sf] th6f / sfoff] og
ug] lj ifodf g]kfn] klaf6 lgbzg / g]t] sf] sdl, vf; u/L s]b]s[ah6 / of]hg] k6]fn].
lj Bdfg /x\$] sf/Ofn] sfo\$ d th6f / sfoff] ogdf :yfglo ; :yf, ; fdbfos ; dx; ;
h:tf ; /f\$]/jfnfx; sf] Hofb} sd ; xeflutf /xg] u/\$] /fi6sf] ; :yfut / u}of ug]
lfdtfsf] af/Of Wbfg glb0{ lj sf; cfo]hg]÷sfo\$dx; a9fpg bafa kg]u/\$] sdhf]
; :yfut lfdtf, vf; u/L lghfdt] ;]sf] sfo{ Dkfbg :t/ sdhf] /x\$] 60g tna /
; lj wf Pj +ubf] dgf]n /x\$] sfo\$dx; sf] cgludg / d]vof]g sdhf] ePsf] sf/Ofn] ubf{
pQ/bf]o]j / kf/blz{fdf sdl / ; fwgsf] rxfj 6 / b'kof] xg] u/\$] cflb . pQm
; d:ofx; sf] ; dfwfg ug{ bftfx;n] >l % sf] ; /sf/nf0{ ; lfd g]t] lng / :jfld] u}of
ug{ bafa lbb} sltkon] ; xfotfsf] dfqdf sd u/\$] / sltkon] ; xfotfsf zt;nf0{
s7f] agfp6} NofPsf 5g\ c; sltko bftfx;n]:yfglo lgsfox; u}; /sf/l ; :yfx; /
; fdbfos ; :yfx; ; E k]olf ; Dks{ /vl sfd ug{ yfn\$] jf cfkm} ; :yfx?af/f
sfoff] og jf c6o k/fdz{ sDkglx;nf0{ ; mlg u/f0{ sfo\$dx; sfoff] og ug{ ; d]
yfn\$] 5g\

g]kfn] klfsf]wf/Off

@% bftf klfsf pkoQm wf/Offx; g]kfn]x;n] klg s]x?kdf cge't u/\$] 5g\ . ; fy]
g]kfn] j 0]zs ; xfotfsf] k6j sf]/tdf ; d:of b]vfkgsf k5f]8 bftk]fsf Jojxf/ /
sfo\$ klg plQs}lhDd]f / /x\$]wf/Off g]kfn] klfn] JoQm ub]cfPsf 5g\

@=^ gkfnlx;sf]bfi6sf0fdf ;/sf/n]lgwf{0f u/\$f lj sf; sf kfyldstfx; / bftf /fi6«
 tyf ; :yfx; n]lgwf{0f u/\$f kfyldstfx; alr tfndh gdn\$]wf/0ff JoQm u/\$f 5g\
 gkfnl klfsf cfknyf kfyldstf / bftk]lfsf kfyldstfx;sf alrdf tfndh u/fpg ; Sbf]
 kof; eg]ePsf]5 . o:tf kof; x;sf jfjh b w}]cfof]hgf tyf sfo\$dx; bftk]lfa/f
 lgb]zt /x\$]eG]cfd wf/0ff /xl cfPsf]5 . kl/0ffdtM j]z ; xfotfs]kfej sfl/tfdf
 x] ; cfPsf]5 . o; sf]; dfwfgsf]nflu :yfglo ; /f\$]jfnfx; ; E k/fdz{; d] u/L /fli6
 kfyldstfx; lgwf{0f ugI/ tbg; k lj sf; cfof]hgf;sf]5gf6 :yfglo cfj Zostf, dNo
 dfotf / lfdtf nufot gkfn]cfknyf]lj z]f kl/l:yltdf To:tf]; xof] Joj :yfkgo]o /
 ; e]Jo 5 5g eG]lj ifodf Wofg lbb; ; /sf/n]cfkny]g]lj df lj sf; nf0{ult lbg' kg]s/f
 ; ah]dx; ; u/\$f 5g\ . o; sf nflu bftk]lfn]cfknyf kfyldstfx;df ; wf/ u/L gkfn]sf
 kfyldstfx; ; E ltsf]tfndh u/fpg' cfj Zos 5 .

@& cfof]hgfsf] thdf, sfo]j og, ; kl/j]f0f / dNof]g h:tf klsofx; s8f0sf ; fy
 k/f u/L cfof]hgfsf] kof]t tof/L / Joj :yfk g ugI kl/kf6lsf] cefj sf] sf/0f j]z
 ; xfotf/f ; #flnt cfof]hgf;df ePsf] nufglaf6 dhSn] clwstd km0bf lng
 ; ls/x\$]5g . km:j; k sltko To:tf cfof]hgf;sf] sfo]j og xg] u/\$]5 h; n]
 hgtfsf] cfj Zostf, dNo, dfotf / lfdtnf0{kl]lj]Dat wgg\ . o; f]ePaf6 ; dud}
 ; f]sf] jf8km8df kfej sfl/tf cfp g ; s\$]5g . j]z ; f]sf] kof] klg o:tf]
 kj]Qaf6 c5tf]5g . w]h; f]cfof]hgdf lbuf]kgf / dd; ; Def/ sf]lj ifo pk]lft ePsf]
 5 eg]sltko cfof]hgf;df >l % sf]; /sf/ / gkfnl hgtf h; sf]nflu cfof]hg thdf
 ul/Psf]xf] pglx; s; :j fld]j sf] cefj /x\$]kf0G5 . o; u/L] pkoQm dNof]g (Appraisal)
 lj gf cfof]hgfsf] sfo]j og ugI ul/Psf] sf/0f j]z ; xfotf cfj Zos gePsf ; -; fgf
 cfof]hgf;df jf gkfn]sf]; Gbedf pkoQm g}gePsf] lqdf klg j]z ; xfotf kj]lxt
 xguPsf]5 .

@=* gkfn]7hf]; Wofsf bft/fi6«tyf ; :yfx; af6 ; xfotf k]t ugI u/\$]5 . lqut
 tyf /fi6« cfj Zostfsf] cfwf/df kfyldstf lgwf{0f xg gkfp] / ; xl kfyldstfsf
 cfwf/df bftk]f; E ; dg]o xg g; Sbf kfej sfl 9^aaf6 bft[dbfonf0{ ; dg]o ug]
 sl7gf0 cf0kg\$] ; fy}; xof]sf lj leG lgsfonf0{Ps cfk; df kl/k'/ssf] eldsf lgjfx
 ugI:l:ylt agfpg klg ; lsPsf]5g . gkfn]sf] cfj Zostf ; DaGwdf k]o\$ bql ; :yfsf]
 cfkny}gllt, kfyldstf / wf/0ff; xg ; S5g\hg gkfn]sf]; Gbedf clDNbf dfq xBgg\
 Ps csf]f lj /w]ef; kof{k]g xG5g\ . j]z ; xfotf ; w}clt cfj Zostf ePsf] lqdf
 dfq kj]lxt]gxgn]w}]dx]j kof{ lq]x?df ; f]sf] cefj xg] u/\$]5 . bqlklfsf lj lj w
 wf/0ff;df ; fd-h:o Nofpg w}]sl7g xg] / slxn\$xlFo:tf] sfo]f nfd]; do nllg]
 ; d] xG5 . o; h]j]z ; xfotfsf]; dg]o ugI sfo{af]emf]/ sl7g xB}uPsf]5 .

@=(gkfnl klfsf]a9bf]rf; f]lj z]f u/L j]z ; xfotfsf]kl]j]t; ; Argdf 5 . ; g\
 !(((df gkfn] k]t u/\$] sh j]z ; xfotf]w] k]l]ut ; xof]sf] cz cfwf dfq
 /x\$] k]j]lws ; xfotfsf] cz \$) kl]zt /x\$] / af]l !) kl]zt ; xfotf eQm]gl
 ; Gthgdf ; xof] ug{/ cfktsfnlg pbw/ sfo\$]nflu k]t ePsf]lyof]. dfly pNny
 ePsf] cfwf/df x]f{k]j]lws ; xfotfsf] czdf b] ultn]j [4 xg] u/\$] 5 . j]z
 ; xfotf k]t xg]o; lsl; dsf]lj Bdfg kl/kf6l pkoQm xf]jf x]g eG]; DaGwdf bftk]f
 / gkfn] b]h]kg/fj nf\$g ug{cfj Zos ePsf]5 .

@!) ljbzl blfx;df ctoLws e/ kgf6]klj lws ;xfotfsf]hg ofubfg xgkYofI; f]xg ;s\$] 5g . kflut ;xfotfdf cfa4 klj lws ;xfotfdf clxn]Dd bzd f pknAw klj lws hgziQmsf]; dlrt kl/rfng xg ; s\$] 5g . o; sf] km:j k cgkoQm klj lw ckgfpgk/\$] l:ylt sfod} 5 . cfofhgfljzif; E ghfl]8Psf] klj lws ;xfotf (Free Standing Technical Assistance) df klg :yfglo ; :yfx;sf] lfdtf j [4 ug{:yfglo klj lws lfdtfsf] pkofu ug\$] ; f6f] ljbzl blfx;sf] ctoLws kofu ug[ul/Psf] 5 . o:tf] cj:yfdf klj lws ;xfotf cgbfsgf] kdf ge0{ C0fsf] kdf lng] ubf{ gkfn h:tf] cNklj sl; t bzs]elj iodf 7hf]afemsf]l; hgf xg hfg]x65 .

@!! j]z ;xfotfdf ; flnt cfofhgfx; rfx] tl hg; s} lqsf lsg gxb\ltgsf] sfof]ogsf]lj leeg txd f lj leeg lsl; dsf klj lwx;sf] 5gf6 ugk]x65 . gkndf cem] klg j]z ;xfotf, vf; u/L kflut ;xfotfsf] klj lws klfsf] dNof]g ug[pkoQm / kef]sf/L ; egsf] Joj:yf xg ; s\$] 5g . l]zif u/L 6g{ sl (Turnkey) cfofhgfx;df s:tf] klj lw kofu ug[eeg] lqof6 afx/af6} ul/g] xbf o:tf] kj [0 To:tf cfofhgfx;df a9L bl]v65 . o; n] cfofhgfx;sf] lbufk]g / ltgsf] dd; Def/df ; d; 7hf]c; / kf/\$] 5 . o; } u/L ptkfbgsf] uof:t/ a9fpg] / nfut sd ug{ cfjZos cg; Gwfg / lj sf; (R&D) sf] nflu ; fwgsf] Joj:yf xg] u/\$] 5g .

@!@ j]z ;xfotf; E ufF, P/ cfp]g] zt; bql ; :yf, cfofhgf jf sfo\$ d lK5] km/s km/s xg] u/\$] 5g\ . j]z ;xfotf; E} zt; ufFl kngf ug{ aflb agfpg] kfrng] ubf{ pknAw ab]z ; f]sf] pRrt d kofu ug{ sl7gf0 kg[u/\$] 5 . o; } u/L, o:tf] kl/k6ln] pkoQm / sd vlr]f]; fdul; ; do / klj lwsf] kofu ug{ d; cj /fv ptk6g ePsf] 5 . sltko cfofhgfd / flvPsf bzs] jf:tlj s cj:yf / cfjZostf; E dh gvfg] lj leeg glltut / klsofut zt;sf] sf/of cfofhgfx;af6 ck]lft pknAw xfl; n gePsf] dfq xfg cfofhgn] nllft u/\$] ebf klts h kltkm kkt ePsf]; d; bl]v65 . bftk]fsf] nflu zt; cfjZos 5g\ t/ To:tf zt; k]tt ubf{ ;xfotf kkt ug[/fi6; E ; eQm kdf 5nkm ug[/ bj} klfsf]; xdltdf dfq /fv] ul/gk5{ . lqut sfo\$; Argfsf] thf / cjndag u/\$] v08df o:tf zt; Joj xfl/s agfpgsf]; fy] sd ug{; lsg5 .

@!# gkndf :jls[j]z ;xfotfsf] pkofu ug[klsof Hofb} l9nf] 5 . bzs] ; :yfut lfdtfd b]vPsf sdhf]lx;n] o:tf] xg] u/\$] 5 . t/, o; lsl; dsf] l9nf0 xgdf gknsf]; d:ofnf0{gaem] bftk]fsf] gllt, Joj x/ / klsofx;n] klg eldsf v]h\$ 5g\ bzs] cf6t/s ; :yfut lfdtnf0{ Wofgd /fv] sfoqndx? thf u/\$] v08df ;xfotfsf] pkofu a9L jf:tlj s xg ; S5 . sfoj lwdf ; wf/ u/] dfq klg x6g, cfofhgfsf] z'jft (Inception) tyf l8hf0g ubf\$] cfj:yfb]v o:tf]; d:of cfp]g] ePsf] of] j]hf bl]vg}; wf/ ug{ cfjZos 5 .

@!\$ lj leeg u]-; /sf/L ; :yfx; dfkm[7hf] kl/df0df j]z ;xfotf kjfx xg] u/\$] 5 . To:tf ; :yfx;sf] ofubfg dxTj kof{ /x]fklg sltko ; :yfx;n] dh5sf] lj sf; sf kfyldstf af/] Wofg glb0{ tyf cfofhgfsf] clt dxTj kof{ klf blufkgnf0{ ; d; j]f:tf u/L cfkm} kfyldstf / klsof cg;k ultj lw ; fng ug[u/\$] 5g\ . ol ; :yfx;n] g t /fli6 kfyldstf cg;k ; fwgsf] kofu u/\$] 5g\, g ; fwgsf] kofu ubf{ ; f]sf] lsl; d,

kfkt /sd cfbsf af/] kf/blz{f g} sfod u/\$f 5g\ . ol ; :yfx; sf ultlj lwx; nf0{ /fli60 kfyldestfx; ; E dhvfg] u/L ; #fng ug{ nufpg Pj +; fwgsf] ; dlrt pkofu / ltlx; sf] sf sf/jfxldf kf/blz{f ; d]sf] ; lglZrttf ug{To:tf ; :yfx; dfkmt kjfx xg] ; xfotfsf] kljtjhg lng] / cgludg tyf dNoflg ug] Joj:yf kefj sf/L agfpg' cfjZos 5 . o; }u/L >L % sf] ; /sf/nf0{kfkt xg] j}z ; xfotf/flz ; DkOf{ ; kdf ahdf ; dfj z xg ; s\$]5g . bftklfn] ahfavt >L % sf] ; /sf/sf ; DalGwt dGqno tyf ljeux; nf0{hfgsf/L g}glb0{cfofhgf ljz]sf] vftfdf ; f}m} /sd hddf ug] u/\$f 5g\ . kl/OffdtM ; xfotf; DaGwl clen\nf0{cBfj lws ug{ tyf o:tf sf/] f/df kf/blz{f / hjfkmb]xtf sfod ug{sl7gf0 kg]u/\$f]5 .

@=!% gkfnl cy{Ggsf] cfofhgf sfoffj og ug] lfdtf ; Gtffk 5g . e/kbf] ; Hgf kOffnlsf] sdl / lgoldt ; kl/j]f0f tyf cgludgsf] cejn] ubf{ cfofhgsf] kefj sf/L sfoffj ogdf cj/fw cfPsf]5 . km:j; k, w]h; f] cfofhgf ; #fngdf l9nf0 xg]sf] ; fy} nfut a9l nllg]u/\$f]5 .

@=!^ lj ut w]}jifh]v j}z C0fdf j]4 ePsf]sf/0fn]gkfnnsf]ltgkg]j}z C0fsf] bflotjdf sdzM j]4 e0/x\$]f\$. j}z C0fdf cgbfgsf]cz; d] /xg]/ ; j}h; f] C0f ; xlnot b/df pknAw xg]eP tklg j}z C0fsf]ef/ ahdf lg/t/ ; kdf a9nf]5 . o; h]gkfnno:tf]C0fsf]pkofudf a9l 5gfokOf{/ ptkfbgzln xg' cfjZos 5 . ol sxl kdV ; d:ofx; xg\h; n] gkfnndf j}z ; xof]sf] blftfk] \$ / kefj sf/L pkofudf cj/fw ptkGg u/fPsf 5g\ . o:tf] ; d:of cpgsf] kdV sf/Of rlxFj}z ; xfotf ; DaGwl ultlj lwx; nf0{kl/rfng ug{ cfjZos glt / dfubzgx; g' g}xf] . :ki6 /fli60 bl6sf] tyf gltsf]cejdf ljsf; cfofhgf; :yfglo cfjZostf ebf a9l bfql; :yf jf bftklfsf]ljrf/ / wf/Offaf/f kefj t xg' :jfejlj s xf] . k|tt' gofFj}z ; xfotf gltn]of]cejf sf]kl't{ug{vfh]f]5 .

#= j b]zs ; xfotf glltsf]kl/jltf ; Gbe{

#=! g]kfn] nfd] ; dob]v afxà ; xfotfsf] cfw/df l]sf; sfo\$ð / cfly\$; wf/ sfo\$ðx;sf] sfotf]og ub]cfPsf] 5 . o:tf] ; wf/ sfo\$ð cgt/fli60 l]sf; sf]cgej tyf >l % sf] ; /sf/ / l]Zj ; dbfo alrsf]cgt/lspdf cfwl/t 5 . l]ut bzsd /fli60 / cgt/fli60 :t/df l]sf; ; xof]usf]l:ylt tyf kl/jzdf w}]kl/jt0 b]VP . dVotM l]sf; sf kl; kx;df ckm] pNnyglo kl/jt0 cP . l]Zj Jofkls/Ofsf] ; Gbedf, /Ho, ahf/, lghl l]q, gful/s ; dfhsf ; :yfx;sf]eldsdf gf6slo kl/jt0x; ePsf 5g\eg] n]Es d2f, zf; slo Joj:yf, kf/blz{f, l]s]bls/Of h:t f l]sf; sf ; a} l]qdf ; fble\$ l]ifox; -Cross-cutting Issues_ df l]Zj ; dbfon]a9L Wbfg lb0/x\$]l:ylt 5 . cfot]hg tyf sfo\$ðx;nf0{568f568} ; kdf ; #fng ug\$] ; f6f]cgt/-l]qut=l]ifout ; DaGw :yflkt u/] l]sf; sf ult]lwx; ; #fng u/] b]zsf cfly\$ / ; fdfhs cfjZostfx;nf0{; xl ; kdf kl]tlal]t ug{ ; lsG5 eg] tYonf0{ ; aq ; j]lsf/ ul/Psf] 5 . o:tf wf/Offx;n] j b]zs ; xfotf k]kt ug]b]z;df ul/al l] ; 4sf]n8f05f l]g]dt l]sf; ult]lwx; ul/al l]g]f/Of kl]tkm]df (Poverty Reducing Outcomes) hf\$ lbg] u/L /fli60 p2]o tyf l]qut n]o; E cfot]hg;sf]l]s]fnfknf0{cfa4 agfpg]u/L ; du] ; ksf]/Ofgllt t0f/ ug]kg] cfjZostfnf0{cem68sf/]agfPsf 5g .

#=@ ol l]sf; sdx;n] j b]zs ; xfotf / l]sf; ; xof]usf 9fFf / kl/df0df l]leG lsl; dn] k]fj kf/\$f 5g\ . of]gof]l]sf; sð tyf cgt/fli60 l]sf; ; dbfo / g]kfn] l]sf; ; dbfosf] ; d] kl/jltf l]sf; ; DaGwL cjwf/Offx;sf ; Gbedf j b]zs ; xfotfglltsf dhett d]gotfx;df klg ; f]l cg;k k/L]f0f / l]Zn]f]of ug]kg]cfjZostf dx; ; ePsf] 5 . unt / ck]f]sf/l j b]zs ; xfotf gllt / Jojxf/ rfx]tl ; xfotf k]kt ug]b]z]tkm(xg)\j fbt[kl]tkm(xg)\tgn]cfly\$ l]sf; / ; zf; gnf0{xflg k'-ofpg] dfq ge0{ c60 cjfl-5t c;/x; ; d] Nofp5g\ . o;sf] l]k/Lt, l]sf; kl]qom]df k]ysls/Ofnf0{(Compartmentalization) 36fpg]tyf blftf / kf/blz{f a9fpg]vfnsf]j b]zs ; xfotf glltn]b]zsf]l]sf; kl]spdf dx]j k0f{ of]ubfg k'-ofpg ; \$5 .

#=# l]sf; ; DaGwL j t0fg cjwf/Offn] bft]klf / ; xfotf k]kt ug]b]z]alr l]sf; df ; xsfo{ug{hf\$ lbPsf] 5 . b]f]ojz, g]kfnh:t]clt sd l]sl; t b]zn]kl]l]ws tyf cfly\$; fwg / l]lzi6tn] ; DkGg bft]klf; E ; fem]f/sf] ; kdf ; xsfo{ug{7hf] dx]gt ug]kg]x65 . g]kfn]sf] ; Gbedf bft]klf l]sf; ; xof]u /flzdf cfPsf]x] ; af/]pNny u56\ eg] ; xfotfsf]k0f]uaf6 l9nf] / ck0f{pkn]aw xfl; n ePsf]df lvGg / c; Gt]6 5g\ of] l]ifo b:t]j]hx;df :k:6 pNny ePsf]klg 5 . b:t]j]hx;df sd}kfOP tfklg j b]zs ; xfotf; DaGwL gllt, kl]sp, zt{x; / c60 l]s]fnfksf ; DaGwdf >l % sf] ; /sf/ / :yfglo ; /f\$]jfnfx;n]klg c; Gt]6 JoQm u/\$f 5g\ . To; h] j b]zs ; xfotf; DaGwL gllt kl]spdf kg]tf]hul ug]{cfjZos 5 tf ls l]sf; sf ; xsd]x;alr cfk; l ; dembf/l a9g / l]Bdfg ; d:ofx;sf]j]f:tl]s ; dfwfgsf]dfu{kz:t xg ; sf] \

#=\$ >l % sf] ; /sf/n] dfgb5 ls ljZjJofkl 2kdf :jlsf l; 4f6tx2, cle; lGwx2, gl1tx2 / kf2kx2n]lj sf; sf nflu klf t xg]afx0 ; ftnf0{lgb2zt u/\$f x65g\ lj sf; gl1tsf ; Da6wdf /fli60 tyf c6t/fli60 txd f k2:t ; xdl t / ; Demf2fx2 ePsf 5g\ gkfn xfn; Ddsf w2h; f]c6t/fli60 ; lGwx2, Joj:yfx2 / ; xdltx2df ; mlg /lx; s2sf2 . gkfn ; eQm /fi6«; 3sf] ; g\@)!% ; Dd ljZjdf cfwf ul/al 36fpg]nloklt klta4 5 . gkfn c6t/fli60 :t/df ePsf jftfj /of, dlxf, afnafnsf, dfgj clwsf/ tyf ; fdfhs lzv/ ; Dd2hg h:tf c6t/fli60 :t/af6 kfl/t ; Demf2fx2sf]klg ; dy6df ub5 . gkfn] lj sf; gl1tx2 th6f ubf{/ j22zs ; xfotfsf]pkof2 ubf{ c6t/fli60 :t/df ; xdl t ePsf pkfox? cjndag ug{/ lGwf/t nlox2 klf t ug{kl/nlft u/\$f2 .

#=% gkfn] ul/al lgjf/0fnf0{ pRr kfyldstfdf /fv2sf] 5 . gkfn]sf] cfwf hg; wof ul/alsf]/yfdlg /x2sf] 5 / Pp6f klf t fl6qs dh2sf] 2kdf gkfn lg/k]f ul/aldf /x2f hgtfsf] hljg:t/ psf:g klta4 5 . lbuf] 2kdf ul/al lgjf/of ug{ cfly2 j[4 / ; fdfhs lf6df nufgl a9fpg]k2 p6dv ; 6tInt lj sf; /ofgl t ckgfpgkg]x65 . cfo ul/al / dfgjlo ul/al b2}sd ug gkfn]nlft u/\$f2 . cfly2 j[4 ul/al lgjf/0fsf] Ps dxlj kof k] 2t{xf] . o; sf] 2efjdf c6o ; /sf/l kof; x2 ptkfbs xg ; St6g\ cfly2 j[4 ; 6]; fdfhs snof of xfl; n ug{klg plQs}cfjZos 5 . lzlf, :jf:Yo h:tf ; fdfhs lf6sf]lj sf; n] cfly2 j[4df dxlj kof{ of2ubfg klg ; S5 . ; /sf/n] cfly2 / ; fdfhs lf6sf] ; 2s| agfpg] qmddf ljle6g r/ofdf k2ltsf] nflu ; /sf/l lf6sf] ; sf/flDs x:tlfk xg; Sg] ; a22 lbPsf] 5 . o:tf]lj sf; -kls6fdf cfly2 tyf ; fdfhs lf6df xg]nufgl ptkfbs xg2sf] ; fy}pRr klf tkm xfl; n ug{ ; xof2 k-ofp5 . ljZjftM ul/al lgjf/0fsf]nflu o; lsl; dsf]lj sf; ; Argf c6tu2 j22zs ; xfotfsf]pkof2 ug{ cfjZos 5 .

#=^ >l % sf] ; /sf/ klg b2sf]lasf; gl1tnf0{lj sf; sf kl/jlt2 cjwf/0ffx2 cg2k agfpg]klqmoftkm{nfu2sf] 5 . ; fy}b2df j22zs ; xfotfsf]kof2df cf0kg]jwf c8kg x6fpg ; d2 ; /sf/ klta4 /x2sf] 5 . o; }cg2k, gkfn]ljutsf]gkfn lj sf; d-rsf] a2sblv ; wf/sf ljle6g pkfox2 cjndag ub2cfPsf] 5 -o; ; Da6wdf lj:t2 2kdf 566}pNn2 ul/Psf] 5 . tldw2j22zs ; xfotf glt; 6 ; f6m] ; /f2f/ /fvg] @)%* df th6f ePsf] c6t/d ul/al lgjf/of /ofgl tkq, @)% (ebf) ; Dd k'f xg] xfn th6f e0/x2sf]bz2}of2hgf jf kof{ul/al /ofgl t kq / Pj +ul/al lgjf/0fsf]sf]f pNn2o 5g\ xfn th6f e0/x2sf]bz2}of2hgf ljutsf of2hgfx2 e6f b2fosf sf/0fn]le6g /x2sf] 5 M - s_ o; n] ; du2fdf ; /sf/sf]lj sf; kof; sf] k6v p22osf] 2kdf ul/al lgjf/0fnf0{ lnPsf] 5 . -v_ o; n]lj sf; lsf6snfkx2nf0{k2olftM lf6ut tyf /fli60 p22o Pj + nlox2 / ul/al lgjf/of klf tkm; 6 (Poverty Reducing Outcomes) cfa4 ub2nfg rfx2sf] 5 - ljutdf h:tf]nlo, ; fwgsf]kof2 / klta4tdf dfq hf6 glb0{ . -u_ o; n]nlo lGwf/of, ; f2 Joj:yf / ljQlo tyf sf6fj og lfdtf; 6 jflif2 ah6nf0{jf:tlj s 2kn] cfa4 u/fpg]kof; u/\$f] 5 .

#=& Psflt/ j22zs ; xfotfsf]kj fxfnf0{bl32fnlg lj sf; sf]cjwf/0ff; 6 cfa4 u/fpg' k/\$f] 5 eg] csf2t/ gkfn] ; fdgf ul//x2sf] ; d:of; 6 h2g cNksflng pkfox2sf] cjndag ug{klg lolQs}cfjZos 5 . o; ; Da6w b0{dVo tljx2df -s_ zfl6t-; /lfsf] rgf]l b2sf bu6 lf6df lj sf; sf ultjlwx2df sdl cfpgsf] clt/Qm ; /lff vr6f

cTolws 2kdf j[4 ug{dfu ePsf]5 . -v_ cy{Gqdf cfPsf]dGbl - cGt/fli60 dGblsf] sf/Ofn] / cflzs 2kdf ;/lff nufotsf cGtl/s 36gn] cy{Gqdf dGbl cfPsf] 5 . kl/Ofd:j2k, cgkllft 2kdf gkfn] ah0df bafa a9y uPsf] 5 . ;/sf/sf] ;fwg h0fpg]yk k0f; x2sf afahb l]sf; sfo\$]nflu ; d2 vr{ug{cGtl/s ;fwg h0fpg] sfo0f uDel/ jfwf pTkGg xg] b]vPsf] 5 . o;n] ubf{clGtd 2k lbg nfluPsf] bzf} ofhg]sf] axt\cfly\$; Argdf ; d2 ; dfohg ug{kG] b]vPsf] 5 . o; u/L ofhgfnf0{ jtdfg ljQlo cj:yf; E cfa4 ub}o; sf k0v kfyldstfx2sf] ; Af0f ug]p2]on]>l % sf] ;/sf/ 0ltxf; d}klxnfkN6 5\$}2kdf dWosnlg vr{; Argf (Medium Term Expenditure Framework) sf] th0f ug{nflu/x\$]5 . dWosnlg vr{; Argf bzf}ofhg]sf] lj sNksf] 2kdf th0f ug{nfluPsf]ge0{jflif\$ ah0rs|/ bzf}ofhg]falrsf] ; 2sf] 2kdf ofhg] ; #fngsf] ; 0Gqsf] 2kdf cfpG nfu\$] x]. of] ; Argf ; fj h]gs vr{sfo\$dnf0{ kfyldsls/Of ug{/ jflif\$ ah0 ljgofhgdf c2 a9l jf:tljstf Nofpg ;/sf/af/f klxnfkN6 cl3 ; fl/Psf] ; tk0f; x]. lj Bdfg lj Qlo ; \$6sf] ; dfwfg ug{/sf/af6 cfkm]cl3 ; fl/Psf] of] Ps dx]j k0f{k0f; x]. dWosnlg vr{k0ffnlsf] tof/L ; DalGwt dGqfnon]cy{dGqfno / /fli60 ofhg] cfof]sf] ; xof]udf u/\$]xgn]To; df cGtlGkt sfo\$dx2df ; DalGwt dGqfnosf] :jfldj /xg] / To; nf0{ clGtd 2k lbg :yfglo ; /\$f/jnfx2; E klg Jofks 5nkm ; d2 ul/Psf] x0f of] Pp0f lqut sfo0msf] cfwf/ klg xg uPsf] 5 . cGtl/d ul/al lgjf/Of /Ofgllt kq, bzf}ofhg], tyf dWosnlg vr{k0ffnl]n]; 0Qm 2kdf ul/al lgjf/Of s]0b2 ; fj h]gs ; f2 Joj:yfkg ug] / gkfn] j]z ; xfotfsf] nflu ; /sf/ / bft[; dbfo alr xg] gofF; Dem]fsf] cfwf/sf] 2kdf loglx2sf]k0f] ul/g5 .

#=* ljZjel/ ;/sf/sf] eldsdf kl/jt0 e0/x\$] ; Gbedf gkfn] klg ;/sf/n] clxn\$] h;/L eldsf lgjfx ul//xg ; Sg] cj:yf 50 . To; h] cfly\$ / ;fdl]hs l0fnsnkdf ;/sf/sf] eldsfsf] ; fdlos kg/fjnf\$g xg' cfjZos 5 . ;/sf/n] ; fj h]gs ; jf / j:tsf]lj t/Ofdf k0f]sfl/tf Nofpg] ; Gbedf lglfk0f ug]jf s/f/df lbg] sfo\$2 560fpg ; Sof] eg] o:tf sfo\$2df gful/s ; dfh, :yfglo lgsfo\$2, / lghl lqnf0{ ; dfj 2 ug]lj ifodf ; fwg vr{xg ; S5 . ;/sf/n]cfk]nf0{a9leGbf a9l ; xof]ul / ; xhstf\$] 2kdf k|tt ub} hfg5 .

#=(oxl kl/j2df jtdfg j]z ; xfotf gllt b:tfjh tof/ ul/Psf] 5 . of] b:tfjh]sf] sfo0]ogn]lj sf; sf ; fem]f/x2; E\$] ; DaGwnf0{gofF2k lbg / >l % sf] ;/sf/, gful/s ; dfh, bft[dbfo ; ah0{dfu2g ug{tyf ; lldt ; fwgnf0{lj sf; sf] nflu plrt 2kdf kl/rfng=k0f] ug{; xof]u k'-0fpg5 . of]gllt cNksnlg, dWosnlg / bl3\$nl]g ; a}b]i6n] pkoQm xg5 . t/ hj cy{Gqs] ; Argf / ljleGg t]jx2df kl/jt0 xG5g\ tj o; glltkqdf klg ; do ; dodf kl/dfhg ug{cfjZos xG5 tf ls kl/jt0sf]kl/j2 / ; Gbedf0{cfl]d; ft\ug{ ; lsof] \

\$= dfu2z\$ l; 4fGt tyf p2]ox2

\$=! j]z ; xfotf gllt dh]M b2sf]lj sf; ; DaGwl gllt tyf kfyldstfx2sf] cleGg cE x]. ol ba}Ps csf0f 3lgi7 2kdf Psls] geP; Dd lj sf; ultlj lwsf]k0f]sfl/tf / sfo0lftdf kl]tsh c;/ kb5 . j]z ; xfotf ljleGg bfql ; :yfx2af6 k]t ul/G5 /

klto\$; :yfsf cfknd} wf/off, gllt, sfoj lw / kfrngx; xg] u5g\ . jbz ; xfotfsf
lj]w ; ftx;nf0{Ps cfk; df dh vfg] u/L Ps; ktf sfod ug{g; lSPdf gkfnh:tf]
bz]n}o; ; DaGwdf w} uDel/ ; d:ofx;sf] ; fdgf ug{k]x65 . bftk]lfsf km/s km/s
gllt / sfoj lw;df Ps; ktf Nofpg] lj ifodf pNn\o kult ePsf] eP tfklg ; wf/
ug{k]lj ifox; cem} w} 5g\ . vl08t (Compartmentalized) cfofhgf / sfoj mda6 ; ht
; dfgft/ ; xfotf kofnlnf0{gkfn] wfG ; Sbg . o; df ; dfj z ul/g] glltx; n] dVotM
lj Bdfg ; d:ofsf] ; dfwfgdf ; wf/ ug] cfzf ul/Psf] 5 . o; sf ; fy} lj sf; ultlj lw;df
gful/s ; dfhsf ; :yfx;nf0{ ; mlg ug{ ; a} lsl; dsf glltx;sf] alr tfndh ; lglZrt
ug{klg cfj Zos 5 .

\$@ o; b:tfj hdf ; dfj z ePsf glltx; tyf /ofglltx; gkfn] jbz ; xfotfaf6
; flnt cfofhgf tyf sfo\$dx;sf] cgejsf cfwf/df to ul/Psf xg\ . gkfn /
bft[:yfx; alr kz:t ; s[ts leGgtf /x\$ 5g\ sg} Pp6f bz]df 7ls xg] lj ifo csf]
bz]df 7ls gxg ; S5 . Pp6f cNklj sl; t bz]sf] ; kdf gkfn; E ; :yfut Joj :yf /
hgzlQm ba\$]sdl 5 . o; h] cfofhgf tyf sfo\$dx; sfofj og ug] tl/sfx; ckgfpf
o:tf ; :yfut sdl sdhf] x;sf clt/Qm sfofj og ug] clwsf/lx; n] ; fdgf ug] u/\$f
axt\ rbf] x;sf] af/df lj zif Wofg lbg' h; /L 5 . o; b:tfj hdf ; dfj z ePsf
glltx;df ol ; d:ofx;nf0{jf:tlj s ; kn]; d}g] kof; ePsf] 5 .

Igbz s I; 4f6tx;

\$# jbz ; xfotfsf ; DaGwdf oxfPnN\ ePsf p2]o tyf kfyldstfx; bxfosf
kfF dh et I; 4f6tx;df cfwf/t 5g\

klxf] jbz ; xfotf ul/al lgj/Of ug] ; jfkl/ /fli60 p2]o xfl; n ug] tkm] lgb]z
ul/g' cfj Zos 5 . o; cgtu\$ cytGqs] ptkfbgzln lfdtfs] clej [4af/f cfly\$ j [4
xfl; n ug] ; fy} dx]j kof{ ; fdfhs kjf/f/; DaGwL cfj Zostfnf0{ ; xof] ug] s/fx;
kb5g\ ; fy} lj sf; klsfnf0{cl3 a9fpg] lj :tf/ ug] / lbuf] agfpg] ; Gbedf xfn; Dd
lgdf ePsf cfwf/et kjf/f/x;sf] clwstd pkof] ug{ cfj Zos ; xof] k'-ofpg]
lj ifox; klg o; cgtu\$ kb5g\

bf] jbz ; xfotfsf] eldsfnf0{sg} cfofhgf] zif dfqdf ; xof] ug] ; Gbedf dfq xg]
x6g . lqut glltx; cytGqut glltsf cleG cE ePsf / sg} Ps bftk]lfsf] ; xof] df
; flnt cfofhgf tyf sfo\$ lqut gllt; E cfa4 xgkg] ePsf] loglx;nf0{ ; dli6ut
cytGq / lqut txdf xl/gk5{.

t] jbz ; xfotf gllt lj sf; sf] nflu ; fwg kl/rfng ug] ; du|glltsf] cleG efusf]
; kdf xg\$.

r]f] jbz ; xfotf glltn] ; /sf/L lj sf; ; xfotf -Official Development Assistance_
sf] pknAwtf / pkof] sf] txdf Pj +; /sf/L tyf afx0 ba} lqdf a9L kf/blztf ; lglZrt
u/fpg\$.

kffj; cNksfnlg / dWbsfnlg ; kdf jD]zs ; xfotfsf] kl/df0f / u0ffTdstf j[4 ul/g] ePtfklg bl3\$fnlg ; kdf :yfglo ; f]sf] kl/rfngdf j[4 u/L ; f] kl/rfngdf cfdlge{tf xfl; n ug{k0Tg ul/g\$.

p2]ox;

\$=\$ jD]zs ; xfotf glit bl3\$fnlg bl]6sf]0f0f/l lgb]zt xgk5{ tfklg b]zsf] cNksfnlg cfjZostfnf0{klg pk]ff ug{x00 eg0df >L % sf] ; /sf/ ljZjf; ub\$. bl3\$fnlg lx; fan]jD]zs ; xfotf g]kfn]sf] ; du| ; fwg kl/rfngsf] :j ; k (Framework) leq kef]sf/l ; kdf cfa4 xgk5{/ o; n] b]z]sf; sf] k0f; df, vf; u/L ul/al lgj f/0f ug]p2]o xfl; n ug{ ; xof] k'-ofpgk5{. of]cNksfn]sf]nflu klg dxTj k0f{5 t/ tn pLn]v eP cg; f/ s]L c; lj ifodf klg Wbfg lb0{ ; xfotfsf] ; Argfnf0{lgb]zt ugk5{ .

\$=% o; jD]zs ; xfotf glit]sf] sfot] ogaf6 b]fo adf]hdsf k0v p2]ox; xfl; n ul/g\$g\

-s_ jD]zs ; xfotfdf ; #flnt l]sf; ultljwx;nf0{/fli60 :t/df lgwf]0f ul/Psf kfyldstfx; ; t d]h vfg]u/L ; #fng ug] ; lglZrttf k0fg ug] . jD]zs ; xfotfaf6 ; #flnt cfo]hgfx; / /fli60 kfyldstfx; alr d]h ePk]5 jD]zs ; xfotfdf ; #flnt lsf]snfx; ; du|]sf; kl]sf]sf cleq cE xg\$g\

-v_ jD]zs ; xfotfsf] u0f:t/ ; kef]sf] / tf / blftf clej[4 ug] . g]kn / bft]k]f b]0f cfo]hgf 5gf6, th0f, Joj:yfkg, kg/f]nf\$g, cgludg tyf dNof]g ug] ; Gbedf pkoQm / Jofks lsl; dsf]glit / k]ngnf0{a9]f lbg] .

-u_ l]sf; ultljwx;sf] ul/al lgj f/0fdf of]ubfg a9fpg lj t/0ffTds ; dtfdf ; lglZrttf Nofp\$}pRr cly\$ j[4b/ xfl; n ug] . o; sf]nflu gful/s ; dfh / lghl lf]sf alrsf] ; DaGwdf ; wf/ ugk]g] jD]zs ; xfotf glit / c6o l]sf; glitx;sf alr kl/k/stf :yfkgf ugk]g] / zf; slo Joj:yf, n]us lj ifo / jftf] /0f h:tf lf]df jD]zs ; xfotf c; blftsf ; fy pkof] ugk]g]x65 .

-3_ g]kn / bfql; :yfx; alr ; dfg ; fem]f/Lsf] l]sf; ug{cfjZos Joj:yf ug] . o; p2]on] ljZj Jofkl ; kdf bl]vPsf] l]sf; ; DaGwl ; fem]f/Lsf] ; jfb / ; #fngsf] cjwf/0ffnf0{/fli60 :t/df sfo{k lbg\$.

\$=^ cy]Gqdf t]sfn bl]vPsf ; d:ofx; / jD]zs ; f]sf] kef]sf/l pkof]df /x\$] afwfx;sf] lgb]gsf nflu cfjZos cNksfnlg / dWbsfnlg glitx; o; kl5sf]v08df k]tt xg\$g\ . To; kl5sf]v08df jD]zs ; xfotfnf0{bl3\$fnlg ; kdf dfubz0 ug] glitx; k]tt ul/g\$g\

%= ; xfotfsf cNksfnlg kfyldstfx;

%=! gkfnf j b]zs ; xof]usf pknAwx;sf af/df bftkIf / gkfnl ; dsflx;sfalr /x\$ rf; f; / rgf]lsf af/df dflv pNny ul/of]. o:tf rf; f;nf0{Wofgdf /fvl >L % sf] ; /sf/n] sxl dxTj kOf{ kOf; x;sf] z'z]ft u/\$f] 5 . o:tf kOf; x;df ul/al lgj f/Of /Ofglltkq / dWbsfnlg vr{JoJ:yfsf ; fy}ahf ljlgofhg / JoJ:yfkg klsOfdf ul/g]; wf/ klg xg\ ; /sf/sf]gTj Pj +jfldTj df tOf/ ePsf ul/al lgj f/Of /Ofglltkq tyf dWbsfnlg vr{JoJ:yfn]; /sf/L vr\$]hf (Focus) df ; wf/ Nofpg cfj Zos kOf; u/\$f5g\ . dWbsfnlg vr{JoJ:yf rlfxF;fwgsf] ckof{ttnf0{Wofgdf /fvl ;fwgsf] pknAwtf cgsh jf:tlj s n\fhf\ydf cfwl/t ul/Psf]5 . o; k\$ / of]JoJ:yf kln\$] cfj Zostdf cfwl/t ahf cjwf/Ofsf]lj k/Lt 5= rlfxg;Gbf a9L sfoqmd gug]Wofn] dWbsfnlg vr{JoJ:ydf w}]xb; Dd lj sf; sfoqmd Pj +lqofsnfx;nf0{klyfidsls/Of u/L j:tk/s agfOPsf] 5 . cfufdl lbgx;df ; DkGg ug[kg] sfo; w}] eP tflkg ; /sf/n]; xotf sfo\$ / ; fj hlg vr\$]JoJ:yfkgf]kOf]sfl/tfdf /x\$ jfwf?; G hllg bOf kOf; ; j;k of]gofFyngl u/\$f]5 . lj z]ftM vr\$]klyfidsls/Of ug]; DaGwdf /fhg]ts tx / cfo ; /f\$/jfnfx; ; dyg kkt ug{cem}rgf]lsf]kdf /x\$]5 .

%=@ dWbsfnlg vr{JoJ:yf klsOfn]gkfnl klnf0{dfq xfOg, bft[; dbfonf0{ ; dT dxTj kOf{ kOf] kfg . oxfo; n] cNksfnf j b]zs ; xotfdf s:tf] c; / kf5{eGg] ljifodf ; hf]kdf pNny xg' ; fGble\$ xg\$. o; af/df lj:t rrf{ dWbsfnlg vr{ JoJ:yf; DaGwl b:tfj hdf xg\$.

-s_ dWbsfnlg vr{JoJ:yfn]bz}ofhg / cgtl/d ul/al lgj f/Of /Ofglltkqn]lgwf{Of u/\$f klydstfx;nf0{kltlj]Dat ug\$. olb j tOfg lj sf; k4ltsf]bftkIfaf6 lgb]zt kj [Qsf]cfo to ug[xf]eg]bftkIfn]o; df lgwf{Of ul/Psf klydstfx;sf]; Ddfg / kngf ug[kg]xG5 . bl]6sf]fdf cfpg]leGtfsf]; dfwfg ug{cfufdl lbgx;df bftkIf / gkfnl klfsf alr ; lso Pj -kmbfol ; jfb e0/xgk5{.

-v_ dWbsfnlg vr{JoJ:yfsf] dVo ; Gb; gkfn] ; fwg pknAwtsf] jf:tlj stfsf] cfwf/df b;sf]lj sf; kOf; nf0{; b (Consolidate) ug{cfj Zos 5 eGg]xf]. o; sf]dtna sxl gofFcfofhg yk ug{g; lsg]xfOg clkt' clxn]cfofhg fut ; xotfdf hf] lbg' pkoQm xG . cfufdl jifdf ;fwgsf]l:ylt Pj +sfof]og lfdtdf ; wf/ cfpg]tyf rfn" of]hgfx; ; DkGg e}skl5 ; /sf/n] lgwf{Of u/\$f] /li6 klydstfleq /x] gofF cfofhgfx; yk ug{; Dej xg\$.

-u_ dWbsfnlg vr{kOfn] / ul/al lgj f/Of /Ofglltkqsf]p2]o cg;k /li6 / lqut ul/al lgj f/Of ug] tyf cfly\$ j [4 xfl; n ug] p2]odf k]olf kOf] kfg] lqut lsofsnfkx;nf0{hf] lbg' cfj Zos 5 . lqut sfo\$dx; ; fng ug{8fnf]vr{kOfn] (Basket Funding Approach) nf0{kf]; flxt ul/g\$. tyflk, sg} bft]z]fn] lqut klydstfsf]kl/lwleq /x] 5\$}cfofhgdf ; xof] ug{; Sg\$g\

-3_ dflv pNny eP cg'f/ dWbsfnlg vr{; Argf / ul/al lgj f/Of /Ofglltkqx;n] ; fwg pkof]usf]k/Dk/fut kl/kf6ldf hf] lbg]sf]; \$f sfo\$dx;sf ; jfk]fol klf, kl/Offd / pknAw klfd a9L hf] lbPsf 5g\ . gofFcfj wf/Ofsf]dVo lj z]ft gofFlqdf nufgl ug;Gbf lj Bdfg cfofhg tyf sfo\$; fng / ; Def/df oy]6 nufgl]sf]kOf] ugdf /x\$]5 . o; lsl; dsf]kl/j tGnf0{; xof] k-ofpg / rfn"lsofsnfksf nflu e0/x\$]

vr\$] kpf]sf] kpf]sf/l cgludg ug{ >l % sf] ;/sf/n] xfn} ahϕ aul\$/ofdf klg
kl/jtϑ u/\$] 5 . of]kl/jtϑ cg'k ; #fng / ddf h:tf ; fnj ; fnl vrϕdf klg
; xof] u/] bft[dbfon] e/x\$] nufglaf6 clwstd krf0bf lng / ;]f kpf]gdf
kpf]sf]/tf Nofpg ; 3fpg]5 efg]ck]ff ul/Psf]5 .

-a_ o; cg'f/ cNksfndf ; xfof]sf] ; Argdf dxTj kOf{ kl/jtϑ cfpkgI x65 .
atdfg ljQ l:yltdf ;/sf/n]/fh:j sf] dxTj kOf{cz ; fwf/of / ljz]f u/l 36fpg g; lsg]
vr{k'f ug{k]flxt ug{k]j flbt 5 . o; n] ubf{l]sf; sf] nflu pknAw xg] ;/sf/l
; fwgdf cem] sdl cfpg] x65 . To; h] gkfnsf] nflu clxn\$] cfjZostf eg\$] gub
cgbfg / Cofsf]ϕkdf ahϕ ; xof] / lftut sfo\$ddf ; xof] kkt ug{x]f].

-r_ ;/sf/ bftfn] kpf] u/\$] ; xof] hg kpf]hgsf] nflu kkt ePsf] x]f] ; fdf vr{
ge0{c6oq vr{xg ; Sg]rf; f]kkt ; r] /x\$]5 . jf:tjdf dWbsfnlg vr{; Argfsf]
dfllodaf6 ahϕ ljlgof]hg k]sϕdf ; wf/ ug\$] ; fy; fy}; a}txsf]vr\$]sfof]og /
cgludgdf ; wf/ ug{klg Toit g}cfjZos 5 . cfp] lbgxϕdf o; ; Da6wdf bftk]f; E
k/fdz{/ ; xof] kkt u/l ;/sf/n]o:tf]ljifodf 6Ef]nufpg\$. of]p2]o xfl; n ug{
dfly pNny eP cg'f/ ahϕ jul\$/ofdf ; wf/ / c6t/fli6ϕ bfl ; #yfxϕsf] ; xof]df
/fli6ϕ ljQlo pQ/bfloTj cWbog (Country Financial Accountability Assessment) k'f ul/Psf]
5 . o; sf cltI/Qm k]j lws ; xof]sf sfof]og]sf] ; Gbedf bftk]f; d]sf] ; xof]df
; a}dxTj kOf{txdf -h:tm] ; Da4 d6qfno, lhNnf / :yfglo txsf 0sf0xϕ]sfof]og,
cgludg / pQ/bfloTj sf klfd ; bϕ ug{cfjZos 5 .

^= ; xfoffsf bl3\$fnlg kfyldstfx;

^=! dfgjlo, cfly\$ / cGo ; fwgsf] ; lldttfsf] sf/of gkfn] c; lldt ; wofdf nufglnf0{ wfg ; Sbg . o; sf/of gkfn] nufgl; DaGwl glttut lgof ubf{ ; fjwfgl ckgfpg' cfjZos 5 . o; ; Gbedf jD]zs ; xfoff; DaGwl bl3\$fnlg glttsf dfubzgx; cNksfnlg glteGbf vf; }km/s xg]blvbg .

^=@ jD]zs ; xfoff ; /sf/n]lgwf/of u/\$f /fli6 kfyldstfsf lq tyf pklfax;df kjflxt xg' cfjZos 5 . ol lqax; dVotof bxfoadfllnd 5g\m kj'wv/ lj sf; -prhf{ oftfoft, koGg, lj1fg / klj lw; ; s[if, l; #f0, jg / jftfj/of; dfgjlo ; fwg / ; fdfllhs lj sf; ; lzlff, :jf:Yo / hg; wof / ul/al lgjf/ofdf s[bt ljzif ultljwx; h:t} /fhuf/ kj4g tyf lk5l8Psf] lqsf]lj sf; cflb . ol Jofks lq / ljifo cGtu\$ vf; u/L ufdlof kj'wv/ lj sf; , h:t} ufdlof ljB'tls/of, ufdlof ; 8s / oftfoft, n3' l; #f0, s[ifk} f/ / afnl lj ljwls/of, cfwf/et / kfylds lzlff, hg:jf:Yo, vfgkfgl / hg; wof ; d:ofsf] ; dfwfg cflbdf a9l hf\$ lbgkg[cfjZostf 5 . ljzifTM ul/al lgjf/of / cfly\$ j[4sf]p27o xfl; n ug{tyf lfdtf clej[4 ug{jD]zs ; xfoff ol lq tyf pklfax;df kjflxt ug{cfjZos 5 .

^=# jD]zs ; xfoffsf]kjfx thgfids lx; fan]pRr cfly\$ / ; fdfllhs kltkm lbg] kfyldstfkkt lq tyf pklfad ul/g' klg cfjZos 5 . o; u/L jD]zs ; xfoffsf] kjfxnf0{cfly\$; wf/ sfo\$dsf]sfoffjog; E tfndh ldNg]u/L To:tf ; wf/ sfoGndnf0{ yk an klG] u/L kl/rflnt ul/gk5{ . kfyldstfkkt cfofhgxf;sf] 5gfb kj'lgwf/t j:tut kl\$psf cfwf/df ul/g\$.

^=\$:jfefljs;kn] kfyldstfkkt lqax; tl; E ; DaGwt ljifox;sf ; Gbedf Ps cfk;df ufF, Psf xG5g\ . kfyldstfkkt lq tyf pklfqsf] nflu kkt ; xofuaf6 clwstd krf0bf lng ; xfoffsf] klxrfg ubf{ Pp6f lq tyf pklfqdf ePsf] pknlawn] csf] lq tyf pklfqdf kfg{ ; Sg]kefjnf0{ (Spill-over Effects) Wofgdf /flvg\$ h; n]ubf{ Ps lqdf kkt ; xofun] csf] lq, pklfqnf0{ ; dt krf0bf kluf] \ . jD]zs ; xfoffsf] ; dlrt kofusf] nflu glttut lx; fan] cfofhgf tyf sfo\$dx;sf alr kl/k's tyf cGt/; DaGw ; lglZrt ug] / To:tf ; x-sfoaf6 xg ; Sg] clwstd krf0bf kkt ug{ ; lsof] \eGg]km\Wofg lbg' cfjZos xG5 . clxn\$]lj Bdfg l:yldf clwsfzTM jD]zs ; xfoff cfofhgf]zif tyf sfo\$dljzifdf s[bt e0{v08ls\$; kdf kjflxt ePsf]5 . o; ; d:ofsf] lg/fs/ofsf] nflu jD]zs ; xfoffnf0{ ; dRrf / Psls\$ cjwf/off cg' f/ kjflxt ug]gltt ln0g\$. o; sf nflu ul/al lgjf/ofdf c; / ug]nEs ljifo, jftfj/of / zf; slo ; wf/ h:tf ; a} lqdf ; fble\$ (Cross-cutting) xg] ljifox;nf0{ Wofgdf /fv] cfofhgf tyf sfo\$d thdf ul/g\$g\ . t/ ; /sf/n] o:tf d2fx;df 5\$} cfofhgxf; agfpg kfl; flxt ug\$g . tyflk nEs ljifo, jftfj/of / zf; slo ; wf/sf lqdf nllft lq Pj+; dxsf nflu ljzif lsl; dsf sfoGndx; eg] ; #fngdf cfpG ; Sg\$g\ . ol ljifox;nf0{ jD]zs ; xfoffaf6 xg] nufglsf] dVo ; efusf] ; kdf lngsf] ; \$f kfyldstfkkt cfofhgfsf] cleG cEsf] ; kdf ln0g\$. jD]zs ; xfoff glttsf] dxlj kof{

Wbφ j b]zs ; xfotf kl/rfng ubf{l j sf; sf l j l j w klfx;sf alr cft/; DaGw klxNofpg' xgφ .

^=% Ifqut ; Argfleq /x] kfyldstfkkt Ifqdf Alj sf; -nufglÆ sf] cfj Zostfnf0{k/f ug]dfq xf0g, l j Bdfg ; Argfaf6 clwstd knf0bf lng ; fnj ; fnl vr\$] cfj Zostfnf0{ ; d] Wbfg lbg] u/l j b]zs ; xfotf k j flxt ug] kof; x; ul/gφg\ . bftk]lnf0{ Ifqut cfj Zostftkm{ ; xfotf k j flxt ug{k] ; flxt ul/gφ eg] ; /sf/n] ; fnj ; fnl ; #fng vr{ Joxfφφ . dfly pNny eP cg; f/ k]oφ kfyldstfkkt Ifqdf dVo cfofhgf tyf l j sf; ultljwx; klxrfg u/l / Itgnf0{ Ifqut kfyldstf qmddf /v] Itgsf] ; fj wfglk] \$ dNof]sg ul/gφ . h; n]ubf{bftfx; n]lgw]t Ifqdf cfofhgfy; sf]5gfφ ug{; sg\

&= kφv glitx;

dfly pNnlvt p2]ox; xfl; n ug{b]fo adf]hdsf glitx;sf]cj nDag ul/gφ M

&=! ; xlnotk0f{C0f M j b]zs C0f ; xfotfsf]kof] cfofhgf tyf sfo\$dx;sf] p2]o, l j ifoj :t' / nfex;sf] k/lif0f u/k]5 dfq 5gfφk0f{tl/sfn]ul/gφ h; af6 sd afXoC0fsf] afemdf cfly\$ j [4b/nf0{b]t/ agf0{cfly\$-; fdf]hs p2]ox; xfl; n ug{ ; lsof] \ . g]kn cft/f]60 bql; :yfx; E ulx/f] ; fentf/l lasf; u/l ; fdf]hs tyf cfly\$ l j sf; df tl bql; :yfx;af6 k]kt xg]C0f ; xfotfsf]of]ubfgsf kfej x;sf] ; 0Qm ; kdf dNof]g ugφ . o; ; DaGwdf cj nDag ul/g]pkfox; b]foadf]hd xgφg\

-s_ pRr kl]tkm k]kt xg]cfofhgf / k]f/f/ l j sf; df j b]zs C0f pkof] ul/gφ .

-v_ k]oφ gofFC0f :jlsf/ ug]6bf klxn]o; sf l j l j w kfej af/]l j Zn]f0f ul/gφ .

-u_ lghl Ifqsf cfly\$ ultljwx;nf0{ ; 3fp k'-ofpg, l j b]z] dbf] cfhgdf ; 3fp k'ofpg]tyf afx0 sf/f]af/sf]k]4gdf of]ubfg lbg]Ifq?df C0f nufgl s]b]t ul/g]5 .

-3_ j b]zs C0f k]kt ubf{l j l gdob/sf] ptf/r9fj sf sf/of >l % sf] ; /sf/sf] C0f bflotj df kg]gsf/f]ds kfej af6 aRg] ; Defj gfy; v]fhgφg\

-a_ ; /sf/sf] C0fef/nf0{sd ug{sg}klg C0f ; xof]usf]/sd cl]bog tyf cl]bog ed0fdf vr{ug{/f\$ nuf0gφ .

-r_ C0f ; xof]usf]/sdaf6 k/fdz]bftf tyf l j b]z] l j z]f]1x;sf] ;]fdf xg] vr{nf0{ sd ul/gφ .

-5_ sg}kg Jofkl/s tyf cfklt\$tf\$] C0f ln0gφg . t/ o; n]ldl>t C0f lng] l j ifonf0{/f\$gφg .

-h_ ;/sf/l :jfldijsf ;:yf tyf c6o ;:yfxz;nf0{ C0f pknAw u/fpg >l % sf]
;/sf/ hdfgt a:g5g .

&@ **cgbfg ; xofu** M cgbfg ; xfotfn]elijiosf ; Gtltnf0{bfloTj gkfgI/ ; /sf/sf]
ljBdfg ; slrt ljQlo 9fFfdf yk jfwf gk'-ofpg]ePsfh]gkfnno; ksf/sf]; xfotfnf0{
a9L kfl; flxt ugkgI/ o; /l kflkt ; xofusf]pkofu kfej sf/l 9^aaf6 ug{kgIcfjZostf
5 . To; h] klxn] cgbfg ; xfotf kflkt ugIkm(hf\$ lbg]/ ; f] kflkt gxg]l:yltdf dfq
; xlnotk0f{C0f lng]gllt cjndag ul/g5 . ; Dej eP; Dd cgbfg ; lxtsf]; xlnotk0f{
C0f lng ; xofu klg]lsl; dsf]JoJ:yf ug{hf\$ lb0g5 . gkfn h:tf]clt sd ljsl; t
bZdf w7} cfofhgf / sfoqdx;sf nflu ; xlnotk0f{ C0f e6bf cgbfg ; xfotf a9L
pkoQm x65 . cfofhgf th6f, ;:yfut lfdtf j[4, kflj lws k[7fwf/ (Technical
Backstopping), cfofhgfsf] cgludg / kg/fjnf\$gsf nflu ln0g] kflj lws ; xfotf
; xlnotk0f{ C0f c6tu\$ lng6bf cgbfgdf lng' a9L pkofu]l xg] b]v65 . cfofhgfsf]
lz/fef/ vr{/ kflj lws ; xofusf] nflu cgbfgaf6 AoxfgI; x lj Qlos/Of JoJ:yf -Co-
financing) ugIkm(hf\$ lb0g5 .

&# **ahb ; xotf** M 5f6f]; dosf]h:t}nfd]; dosf]nflu klg sfo\$6 ; xfotf
-cfofhgfut ; xofusf] thgdf_ cfjZos kgI x65 . o:tf]; xotfsf] vfh] lfgut cyjf
axt\cfly\$ sfo\$6 nufot pkoQm kl/l:yltdf ah6 ; xotfsf]; Gbedf klg xg5 .

&\$ **kflj lws ; xotf** M kflj lws ; xfotfn]gkfnf]lj sf; kls6fdf lbuf]ofubfg k'-
ofpg ; Sgk5{. :yfglo hgziQmsf] plrt pkofu, lj zif1 tf tyf kflj lwsf] x:tf6t/Of /
kflj lws ; xotfsf] pkoQm Pj +5gf6k0f{pkofusf dflWodaf6 c6tl/s ; :yfut lfdtf
clej[4 u/l kflj lws ; xfotf tyf lj bZl ; Nnfxsf/ dflysf] lge{tf 36f0g] 5 .
kflj lws ; xfotf dVotM 7hf cfofhgxf;sf] sfof]j ogdf ; xofu k'-ofpg, sg]
lg]Zrt cfly\$-; fdflhs lfgdf ; wf/ ug{tyf bZsf]/Ofgllts lbzf lgbZ ugI sfo{h:t}
s6blo tyf :yfglo txsf lgsfox;sf] lj sf; ultlj lwx;sf] th6f, sfof]j og Pj +dNoflg
lfdtf clej[4 ugI h:tf lj ifodf sl66t ul/g5 . c6o lfgdf ; d] kflj lws ; xfotf
:jlsf/ ubf{5gf6k0f{klqmf ckgf0g5 . kflj lws ; xofusf] nflu C0f lng lg;T; flxt
ul/g5 .

&% dVotof kflj lws ; xfotf b0{k\$ /sf 5g\ - cfofhgf lj zif; E ; Da4 gePsf] C0f
; xfotf -Free Standing Technical Assistance) / cfofhgf; E ; Dal6wt kflj lws ; xfotf
(Project Related Technical Assistance) . ; fwf/Of tof klxn]k\$ /sf]kflj lws ; xofudf sltko
bftfx;n] :yfglo kflj lwsx;nf0{ a9fjf lbPsf 5g\ . :yfglo blf Pj +lj zif1x;sf]
pkofudf ; fl]sf] kl/rfng x6f bZsf] nflu lj Qlo ; xofu kflkt xg5f clt/Qm :yfglo
; :yfx; / lj zif1x;sf] lfdtf clej[4 klg x65 . of]kls6fnf0{c; cuf]8 a9fpgk5{.
To; h] bftfx;nf0{cfofhgf]lj zif; E ; Dal6wt gePsf] kflj lws ; xfotdf ; Dej eP; Dd
:yfglo ; :yf / kflj lws bltfsf]pkofu u/l ltgsf]lfdtf clej[4 ug{kfl; flxt ul/g5 .

&^ cfofhgfut kflj lws ; xotfsf ; Da6wdf ; /sf/n]:ki6 ; kdf cfofhgf l8hf0gsf]
cj:yfb]v g]:yfglo blf k/fdz6ftfx;sf] zlk kofu ug{bftk]lnf0{kfl; flxt ugI gllt
ln0g5 . o; af6 :yfglo txsf] lfdtf clej[4 xg5f] ; fy} :yfglo cfjZostf tyf

kl/l:ylt / lfdtfnf0{Wbfgdf /Vb}pkoQm k\$ /sf bl3\$fn; Dd bluf] xg] klj lwsf] 5gf6
e0{ cfofhgf tyf sfo\$dx;sf] u0f:t/ j[4df ofubfg klj hf65 . o; nf0{ bftk[lf]n
lj sf; kl\$ofnf0{u0f:t/oQm agfpg} / pkoQm klj lw / hgziQmsf] kofuaf/f a9L nfut
k\$jl / pRr pTkfbg lbg] vfnsf] lbuf] nufgl ; lglZrt ug[; /sf/l kof; sf] ; kdf
lngkb5 .

&= & klj lws ; xfotfsf c; b0{klfaf/] klj lj rf/ ul/gk5{ . gkfn] 7hf] ; Wofdf
:jod\] sx;sf] ; jf kkt u/\$f] 5 / b;sf] lj sf; sf nflu ltglx;sf] ofubfg k;+glo
5 . t/ :jod\] sx;sf] ; mltfnf0{a9L pkoQm / u0f:t/oQm agfpg c; kof; xg'
cfjZos 5 . ; /sf/n]:jod\] s ; jf cfjZos kg[/ pglx;n] a9L ofubfg lbg ; Sg]
lj zif lfx;sf] klxrfg ug5 . To; sf cwf/df To:tf lfx;df :jod\] sx;sf] lgoQm
ug{ bftk[lf; G cg/fw ug[Joj:yf ul/g5 . klj lws ; xfotfsf] csf[klf lj sf; zln
b; x; alr klj lws ; xfotf (Technical Cooperation between Developing Countries) xf] . >L %
sf] ; /sf/n] klj lws ; xfotfsf] k;ng a9fpg tyf lj:tf/ ug{ k[; f; xg ug[/ o:tf]
klj lws ; xfotf a9LeGbf a9L lqlo ; yfx; dkm[xg] ck]ff u/\$f] 5 . bftk[lf;nf0{
lqlo klj lws ; ft pkoFu ug[/ klj lws ; xofu lj zif u/l oxl lqsf] t] fl b;af6
pknAw u/fpg k[; flxt ul/g5 .

&=* /fh:j kl/rfng M gkfn h:tf] sd cfbfgl ePsf] b;sf] nflu a9L /fh:j
kl/rfng ug[cj; /x; ; ldt x65g\ . o; ; Gbedf j b]zs ; xfotfn] lj sf; sf p27o
xf; n ug{ cfjZos ; fwg pknAw u/f0{dxTj k0f{ ofubfg k'-ofpg ; S5 . o; n] ; /sf/l
/fh:j sf] cfjnf0{ ; f; klt{ ug{ ; Sb5 . o; sf ; fy} lj leG tl/sfn] ck]olf ; kdf
/fh:j j[4df ; d; ; xofu k'-ofp5 . h:t} -s_ klj lws ; xfotfn] s/ k;f; gsf] lfdt
clej[4 ug{ ; xofu k'-ofp5 . -v_ j b]zs ; xofu]sf] pkoFuaf/f b; t/ cfly\$ j[4 e0{
S/fwf/ -Revenue Base_ a9fpg d2t klb5 . o; sf nflu cNksfnlg / dWbsfnlg ; kdf
cfly\$ j[4nf0{ a9fpg] vfnsf cfofhgf 5gf6 ug[glt ln0g5 . cfofhgfsf] 5gf6
lgwf{0f ug[gltsf] of] dxTj k0f{ klf xg5 . -u_ j b]zs ; xfotf k]olf ; kdf ; /sf/sf]
/fh:j a9fpg] lqsf cfofhgxf;df pkoFu ug{ ; ls65 . o; h] j b]zs ; xfotfsf] pkoFu
ubf{ sh ufx{y pTkfbg / /fhuf/l sf] j[4 Pj +pRr cfly\$ j[4b/sf] kktaf/f cf;tl/s
/fh:j kl/rfngdf ; wf/ Nofpg ; 3fpg] cfofhgxf;nf0{a9L hf\$ lb0g]5 .

&=(**kFl ; l-rltsf] cNk pkoFu** M gkfn]sf] ; fj hlgS lqdf ePsf nufgl sfo; n]
jfl-5t kltkm lbg / /fh:j pknAw u/fpg ; s\$ 5gg\ lj Qlo ; fwgsf] cfj , sdhf]
Joj:yfkg, dd; ; Def/df l9nf0, cgkoQm nufgl h:tf w}]sf/0fx;n] ubf{ ; /sf/l lqsf]
:jldTj df /x\$] kFlsf] cNk pkoFu ePsf] 5 . ; fwf/0f ; fnj ; fnl ; #fng vr{afx\$
dxTj k0f{ ; fwg, cfklt{/ c; ; Dalwt rfn" vr{Joxf}] b;sf] kFl ; hrltsf] kofu]df
blftf j[4 ug{ j b]zs ; xfotfn] dxTj k0f{ eldsf vlg ; S5 . lqut ultj lwsf dxTj k0f{
la6x;df ; fg}:t/sf] x:tlfk]n] klj tIsfn km0bf kkt ug{ ; lsg] x65 . lj Bdfg ; h-t
kFlsf] blftf j[4 ug{/ To; sf] pkoQm pkoFu ug{ j b]zs ; xfotf ln0g5 . o; k\$ /sf]
sfo\$ tyf j:tut ; xfotfnf0{ k]w6 ug[lj ifo j b]zs ; xfotf gltsf] dxTj k0f{ klf
xg ; S5 .

&=!) /fli6e lfdtf j [4 / ; femf/lsf]lgdf(ug] cfofhgf Joj :yfkqdf gkfnlx;sf] g]tj a9fpg kf] flxt u/] /fli6e lfdtfsf] ; b9ls/of ug{ j9]zs ; xfotfsf]kl/rfng xg' cfjZos 5 . ; Da4 d6qfnox;sf ofhgf 0sf0x;nf0{ ; b9 ug]lijfodf ljzif hf9 lb0g5 . kefj sf/L ; #f/ ; ~hfnstf] :yfkqaf/f ; Da4 klfx;sf alr ; d6jo ug] kls9fnf0{ ; b9 ul/g5 . ; /sf/ , lghl lf9 , gful/s ; dfh - dVotM :yfglo u} ; /sf/L ; :yfx? / ; dbfodf cfwf/t ; :yfx; Pj +bfqlklf alr ; femf/L a9f0{cf9t/s j9]zs ; xfotf Joj :yfkgsf] lfdtf ; b9 ul/g5 . cfofhgf th9f / sf9f]ogsf]k]o9 r/0fdf ; /f9f/jfnfx; alr kefj sf/L ; femf/L lgdf(ug] cfofhgfaf6 clwstd km0bf lng, ltgsf] bufk9f xfl ; n ug{ e]6frf/ lgo6q0f ug{/ zf; slo Joj :yfdf ; wf/ ug{ ; xofu kl9g5 . o; sf clt/Om ; /sf/L lf9 / lghl lf9 alrsf] ; femf/Ln] lghl lf9sf] lj sf; / c9t t]u]j f lj sf; sf sf9x;nf0{Joj :yfkq ug]/fli6e lfdtf a9fpg ; d] ; xofu kl9b5 .

&=!! c9t/f[6e u} ; /sf/L ; :yfx ; Da6wl Joj :yf Mc9t/f[6e u} ; /sf/L ; :yfx; b9sf dx]jk0f{lj sf; ; xofql xg\ . Itglx; E ePsf]ljle6g 7fp9f]c9ej / blftfnf0{ >l % sf] ; /sf/sf]lj sf; sf99ddf vf; u/L u]dlof / bu9 lf9df k9fu ug{ ; ls65 . o:tf ; :yfx;n] c; b9sf ; fwf/of hgtf, lghl lf9 , / ljle6g kl]ti7fgx;af6 gkfnf ljle6g lsl; dsf] ; f] / blftf Nofp5g\ . Itglx;n]laklfo, axklfo / c; clwsf/s lj sf; sf ; f]x;sf]klg pkofu u5g\ . o; sf clt/Om c9t/f[6e u} ; /sf/L ; :yfx;n] gkfn / gkfnstf]lj sf; sf af/9f c; b9df ; sf/f]ds wf/0ffsf] k9f/ ug{ dx]jk0f{ eldsf lgjfx u/9f x65g\ . Itglx; E ljle6g thgf]ds nfex; klg 5g\ . tyfkl, gkfnf sf9{ug]x; 7hf] ; w9df / ljle6g lsl; dsf ePsf]sf/of ltgsf ultljwx;sf] kefj sf/L cgludg / cjnf9g xg' kg] ljifo klg TolQs} dx]jk0f{ 5 . ; /sf/nf0{ c9t/f[6e u} ; /sf/L ; :yfx;dfknt gkfnf k]t xg] /sd, To; sf] ; f] / To; sf] pkofu ; Da6wl hfgsf/L /Vg]clwsf/ 5 . of] kf/blz9f lf9ut ultljw / sf99dx;sf] ofhgf th9fsf nflu ; d] dx]jk0f{ 5 . c9t/f[6e u} ; /sf/L ; :yfx;af/f k]flxt j9]zs ; xfotfsf]cgludg tyf dNof]g ug]/ To:tf] ; xfotfsf]pkofu af/] ; j]fulx hgtf / >l % sf] ; /sf/sf]nflu c; kf/blz[agf0g]5 . o; sf nflu b9fosf pkfox; cjndag ul/g5g\

-s_ c9t/f[6e u} ; /sf/L ; :yfx;sf] btf{ gjls/of / ; ljwf pkofu ug] ; Gbedf k9f; lgs kls9fdf ; /nls/of ul/g5 .

-v_ ; dfh sNof0f kl/ifb9f0{ c9t/f[6e u} ; /sf/L ; :yfx; kl/rfngsf] nflu 5ftf ; E7gsf] ; kdf lj sf; u/L] c9t/f[6e u} ; /sf/L ; :yfx;sf] btf{/ c; k9f; lgs 6]f Toxf9f6 g)k9fg ul/g5 .

-u_ c9t/f[6e u} ; /sf/L ; :yfx;sf] l9fsnfkx;sf] ; d6jo / cgludg ug{ ; dfh sNof0f kl/ifb9f]lfdtf ; b9ls/of ul/g5 .

-3_ ; a}c9t/f[6e u} ; /sf/L ; :yfx;n]kl/ifb9f btf{ug]kg]Joj :yf ; lglZrt ug]. c9t/f[6e u} ; /sf/L ; :yfx; btf{ug] 9FFf cgsh ; Dal6wt lgsfox; ; E cfofhgf ; Dem9f xg]Joj :yf ldnf0g5 .

-a_ cGt/fli60 u} ; /sf/L ; :yfx;n] ; Dej eP; Dd :yfglo :jfoQ zf; g Pđ cgsh :yfglo lgsfox; tyf ; Da4 klfx; ; E ; Da6w :yfkf ug[Jo] :yf ldnf0g\$.

-r_ cGt/fli60 u} ; /sf/L ; :yfx;nf0{ s/; Da6wl k|nt sfgg tyf n|fk/Lif0f Jo] :yfsf]kfgf ug{af|b u/f0g]5 .

-5_ cGt/fli60 u} ; /sf/L ; :yfx;df :yfglo hgziQm tyf ; fwgsf] clwstd kpfu ; lglZrt ul/g\$.

-h_ u} ; /sf/L ; :yfx?af/f ; #flnt sfo\$dx;sf] nflu g|kndf pknAw xg] lãk|flo ; xfof /sd tl :yfglo u} ; /sf/L ; :yfx; / :yfglo ; fdbflos ; :yfx;nf0{g}pknAw u/fpg]Jo] :yf ; lglZrt ul/g\$.

-em_ vhf lj sf; ; xfof klt:kwf{ k|sødf :yfglo u} ; /sf/L ; :yfx?sf] ; xeflutf a9fpg] k|g ug\$] ; fy} cGt/fli60 u} ; /sf/L ; :yfx? / :yfglo u} ; /sf/L ; :yfx?sf] ; femp/l sf]lj sf; ul/g]5 .

-^_ nfut ; femp/l / Ps csf\$] ultlj lwsf] cf8df cf-cfknf ultlj lwx; ; #fng ug{ k|] ; flxt ul/g]5 .

-6_ cGt/fli60 u} ; /sf/L ; :yfx;nf0{l;w} sfo\$đ ; #fng ug{ lbg' ebf :yfglo lgsfo jf :yfglo u} ; /sf/L ; :yfx; ; E sf] ; femp/ldf sfo\$đ ; #fng ug{hf\$ lb0g\$.

-7_ cGt/fli60 u} ; /sf/L ; :yfx;n] Itglx;sf] sfo\$đ ; #fng ug{:yfglo u} ; nf0{ ; femp/ 5fGkb{ kf/bzl{/ lglZrt cfw/x? ckgf0{:yfglo u} ; x; ; E ; dfg Jo] xf/ ug\$.

-8_ cGt/fli60 u} ; /sf/L ; :yfx;nf0{ u|dl0f / buđ lqdf cfknf sfo\$dx; ; #fng ug{k|] ; flxt ul/g\$.

&!=@ >l % sf] ; /sf/sf]g] lj / :jfldTj ; lglZrt ug[M] ; z ; xfof sf] k|fj sf/ tf clej [4 ug\$ nflu lj sf; sfo\$dx;df >l % sf] ; /sf/ / nfeufxl hgtsf] :jfldTj ; lglZrt ug[Jo] :yf ul/g]5 . o ; ; Gbedf lj sf; k|sødf bfqlkl sf] eldsf ; xhstf{/ ; xofu] sf] ; kdf lj sl; t ul/g\$. o ; sf nflu bxfosf pkfox;sf] cjndag ul/g\$ M

-s_ ofhgf thdf / sfof] og ug[lhd] f/l /fli60 txd x:tfGt/Of ug[

-v_ >l % sf] ; /sf/sf] cfkn} ; f|df kOf{ ; kn] ; #flnt cfofhgf; / j|]z ; xfof df cfwl/t cfofhgf;df ah, :jfldTj tyf sfof] og nufot vr{k|tj]g / pQ/bf|0tj sf ; Da6wdf ; dfg Jo] xf/ ug[

-u_ cnllu} cfofhgf sfof] og 0sf0 jf lj sf; ; ldtx;dfkn cfofhgf ; #fng ug[sfof0{b;T; flxt u/L cfofhgf sfof] ogdf Ps?ktf Nofpg].

-3_ /fli60 :jfldTj clej [4df ; xofu k'-ofpg bfqlklfnf0{k|] ; flxt ug[/

-a_ lj s[cbt ofhgf tyf sfofj og k0ffnlnf0{lj :tf/ ug[/ ; b0 tNofpg].

lj sf; kls0fsf]:jfldTj clej [4 u/l tyf cfofhgfsf] plrt ; Def/ / ; #fng u/l lbuf] lj sf; ; lglZrt ul/g5 . o; af6 e[6frf/ lgo6qof ug{ lfdtf clej [4 ug{/ zf; slo Joj :yfdf ; b0ls/of ug{; xofu klug5 .

&=# **lghl lfj** Mlj ut bzsd /fli60 cyfGcdf lghl lf0sf]eldsfdf dxTj k0f{kl/j t0 cfPsf] b[lvPsf] 5 . clxn] lghl lf0n] cfly\$ j [4nf0{ a9fpg gTj bfol eldsf lgjfx u/\$f] 5 . j 0]zs ; xfotfn]w}xb; Dd ; fa[lgf lf0nf0{; xofu u/\$f] 5 . t/ j 0]zs ; xfotfaf6 ; #flnt cfofhgf tyf sfo\$0sf] lgdf0f / sfofjogdf lghl lf0sf] ; #lgtfnf0{ cnu ug{eg] x50 . lj z[ftM kFlut ; xfotfaf6 ; #flnt cfofhgxf;df k/fdz{; j / s/f/af/f kljwsf] 5g6df lghl lf0n]axtV lj :tf/t eldsf v[lg ; S5 . cfly\$ pbf/ls/0fsf]kl; k / efjgf cg;k lghl lf0sf]lj sf; sf nflu dxTj k0f{cfhf/sf] ; kdf j 0]zs ; xfotfsf] k0fu ul/g5 . lghl lf0sf]lbuf]lj sf; / cftl/s tyf afx0 nufglf]kjw0sf]lj k/lt xg]j 0]zs ; xfotfnf0{k[; flxt ul/g50 . lghl lf0nf0{klg 5flgPsf kFlut ; xfotfdf ; #flnt cfofhgf j 0]zs ; f; h6fP/ ; xnuvgl ug[/ j 0]zs ; xfotfsf]dfldaf6 ; #fng xg nfu\$ k]f[/ lgdf0f ; Da6w ulTjlx;df kl/k/s nufgl kjfx ug[sfof ; #lg u/f0g5 . cfofhgf tyf sfo\$0df z;sf cj :yfb[v g} lghl lf0nf0{; dfj z xg k[; fxg ul/g5, h; n] nufglf kl/k/s cj ; /x;sf] vfhl ug{ ; lsof] \. lghl lf0nf0{nufgl ug{kfyldstf lbg] tkm{o; gltsf] hf\$ /xg5 . lghl lf0sf] nufglf]lj sNk g/x0f dfq >l % sf] ; /sf/n] nufglf] nflu cu /tf lng5 . j 0]zs ; xfotf; Da6w ls0fsnfkdf lghl lf0nf0{uxg ; kdf ; #lg u/fpg ; /sf/n]lghl lf0sf]lj z[/ ; DefJo eldsf lgwf{0f ug5 .

&=# \$ **gful/s ; dfhsf]eldsf** Mglkfnsf]lj sf; kls0pfd gful/s ; dfhsf ; #yfx; dxTj k0f{; femf/ xg\ . Itglx;n]j 0]zs ; xfotf ; #fngsf ljle6g txd c6t/ls0f / c6t/; Da6w ub5g\ . >l % sf] ; /sf/ l0klf0 tyf axklf0 ; xfotfsf c[tl/Qm gful/s ; dfhsf ; #yfx;dfk[kf/bzl{ tj/n]kj flxt xg] ; xfotf /fz dxTj k0f{ / p[ln]vglo ; f;sf] ; kdf /x\$] tYo klT cgle1 50 . Itglx;n]gkfnl hgtf, ; /sf/ / b[qlklf alrdf j 0]zs ; xfotfsf lj ljw klf -pbf/0fsf] nflu jftfj/0f df d[bo:ystf\$]eldsf lgjfx u50\ . Itglx; j 0]zs ; xfotf ulTjlxsf lj ljw lf0, vf; u/l ufld0f lf0df ; femf/sf] ; kdf /x\$ 5g\ . gkfnf w} 7hf] ; v0fdf ; fdbflos ; #yfx; j 0]zs ; xfotfsf] ; Argfleqsf lj ljw klfx;df ; #lg ePsf 5g\ . Itglx;n]gkfnf j 0]zs ; xfotfdf ; #flnt cfofhgf tyf sfo\$0x;alr :yfglo :t/sf] ; femf/l lj sf; u/\$f 5g\ . ; fdlhs kl/rfng / gful/s ; dfhsf] ; #lgtfnf0{ a9fpg ; 0Qm /fi60 3lo k0ffnln] v[0] eldsf o:tf] ; femf/lsf] Pp0f dxTj k0f{klf xf] . c6t/f[60 u} ; /sf/l ; #yfx;n] :yfglo u} ; /sf/l ; #yfx; / ; fdbflos ; #yfx; ; E axd\l ; Da6w :yflkt u/\$f 5g\ oBlk o; df cem} ; wf/ rflxPsf] 5 . ; /sf/ j 0]zs ; xfotfdf ; #flnt cfofhgfsf] th0fb[lv sfofjog; Ddsf klqmfxf;df :yfglo u} ; /sf/l ; #yfx?sf] ; #lgtfnf0{cem Jofks ug[ck]ff ub5 . ; rgsf] cfbfg-kbfg Pj + kf/blz{fsf]clej [4 u/l Itglx;sf]lj rf/nf0{k[; flxt ul/g5 . Itglx;nf0{lj sf; sf kfyldstf, cj ; /x; / j 0]zs ; xfotfn]Itglx;sf] ; dbfodf kfg{; Sg]c; /sf af/0f cfkmg lj rf/x; JoQm ug{ cfj Zos ; xofu kbfg ul/g5 .

&=!% **cġt/fli60 gllt kl/jz** Mgkfnđf bŋqlklsf gllt tyf cEof; xġ sxl xb; Dd ax/fli60 tyf cġt/fli60 d-raf6 kfl/t ; ěmfj, lgbzġg / lg0f6xġ; Ē kěflj t 5g\ lj sf; jftfġsf] lbzf / u0f:t/df wġ} dxTj k0f{; wf/xġ e0; s] tŋklg o:tf d-rxġdf lj sf; flġdv / vf; u/l clt sd lj sl; t bġxġsf] ; fl / cġej xġn] alnof] kěfj kfg{ ; s\$ŋ 50g\ gkfn h:tf clt sd lj sl; t bġxġdf lj sl; t bft[/fi60/ ltgsf] gġTj df /x\$ŋ bŋql; ãyfsf] h:tf] lfdtfsf] cefj 5 . tyflk gkfn] lj sf; ; xofġ ; Daġwdf ; Ēfn\$ŋ cġej sf cfwf/df cġt/fli60 / ax/fli60 ax; df dxTj k0f{/ lg0ff6s ofġbfg k'- ofpg] cj; /nf0{pkofġ ug\$. gkfn] ofġbfg kěfj sf/l / pkoQm xg gkfn] k|t't ug[lj rf/ bġdf ePsf] lj sf; sf] ; kmntf / c; kmntsf cġej xġsf] j :tut lj Znġf0df cfwf/t xgkg{xġ5 . jġz s ; xfotf ; aġwl glltn] o; lj ifonf0{cabġv hf\$ lbb} hfg\$. :yfglo lj 1xġ / ; ãyfxġnf0{gkfn] cġej sf] dNofġg ug{/ pglxġsf lj rf/xġ lgdf0f ug{ ; lqmo eldsf lgjfx ug{ ; lfd agf0g\$. o:tf lj rf/xġ ax/fli60 ax; df ; ěmfj sf] ġkdf pknAw u/fpg ; lsg\$.

&=!^ **bft[; dbfoaf6 lj zġf ; xofġ kġkt ug{kg[lj ifox?** M>l % sf]; /sf/ gkfn] lj sf; sf p2ġoxġ xfl; n ug{ bft[lfaf6 jlnof] / e/kbf] ; xofġ kġkt ug[gllt canġag ug\$. cfk; l ; dembf/l sf] clej [4n] lj sf; ; xofġsf] kġs0fnf0{cem a9l ; bġ agfpg ; lsġ5 eġg] s/fdf >l % sf] ; /sf/ lj Zj :t 5 . lj Bdfg lj leġg ; ãyfut ; Daġwxġ ; dġsf] dflġdaf6 gkfn] bŋqlklf ; dl cfkġf efjgf, pknAw tyf ; d:ofxġ k|t't ug[u/\$ŋ] 5 . ; fy} bġfosf lj ifodf bft[; dbfoaf6 lj zġf ; dembf/l sf] ck]ff /fvb5 M

-s_ ; **jġgzlntf** M gkfn] 5\$} k\$ŋ/sf] efuġhs cj:yf tyf cġo lj zġftfġsf] sf/0fn] gkfn] ckpg] lj sf; gllt / /0fgllt :j tġq / cfkġ} sl; dsf] xg\$. cġoq nfu"ul/g] gllt gkfn] nflu cgkoQm xg ; S5 .

-v_ **5gfġk0f{ Joj xf/** M>l % sf]; /sf/ jġz s ; xfotfnf0{5gfġk0f{/ hgtfsf] hljg:t/ psf:g kġolf ofġbfg k'-ofpg] lfxġdf cŋslifġ / sġbġ ugkġs/fdf Wbfg lbg rfxġ5 . bŋqlklsf] cf-cfġf] thgfġds nfe / lj lzi6ls/0fsf] cfwf/df cfk; l ; dġjo /fvL ; xofġ kġfg u/f] \eġg] rfxġ5 . o; af6 >l % sf]; /sf/nf0{lj sf; ; Daġwl k\$0f cġt/sls/0f ug[d2t kġg\$.

-u_ **k/Llf0f jf kġfġ ug[kl/kf6l x6fpg]** M>l % sf]; /sf/ klj lw nufot cġo lfxdf kġfġ dfq ug[dxĒf] kl/kf6l x6fpg] klfd 5 . t/ ; /sf/, bŋqlklf tyf nfeufxġ ħf/f ul/g]; fg]:t/sf cġj ġffġds kġf; df eg]/f\$ nuf0g] 50 .

-3_ **lj Qlo cg'zf; g sfod ug[** Mkf/bzl{k|tj ġg ug[k0ffnl ckpg] kġf; :j ġk lj Qlo cg'zf; g sfod ug{cġt/fli60 dġotf kġkt nġyf Joj:yf, cġludg / nġyf k/Llf0f nfu" ug[tkm\ Wbfg lb0g\$. ; fy} jġz s ; xofġdf ; ġflnt cfofġhgsf] nġfk/Llf0f dxfnġyf k/Llfssf] lj efuġf/f ug[Joj:yfnf0{; lglZrt ug[kg\$.

-a_ **cġt/fli6e / :yfglo uġ ; /sf/l ; :yfx; dfknġ kj flxt xġ/sdsf]kf/blztf**
M bftfx?n] cġt/fli6e uġ; /sf/l ; :yfx? tyf uġ; /sf/l ; :yfx? dfknġ u/\$f] vr\$
; ʔgf / kl|tj ħg clgj fo{?kdf >l % sf]; /sf/nf0{lbg' kgġ .

-r_ **lj Qlo ; {x; nf0{j flifš ahġdf k|tlj lDat ugI**M; a}sl; dsf ; xfotf
; {x; nf0{ kf/bzl{ agfpgsf] ; fy} ltgnf0{ j flifš ahġdf k|tlj lDat ugI Joj :yf
; lglZrt ugšf nflu bft[; dbfosf]; xofġ ln0gġ .

-5_ **bft[klfsf]sfo{jlwdf ; wf/ ugI**Mj ħzs ; xfotfnf0{kġj sf/l agfpg]; du|
/Ofglltsf] Pp6f dxTj kOf{cZ bft[klfsf]sfo{Ofnldf ; wf/ ug{klg xf]. bft[klf; Ē ePsf
; lGw tyf ; Demf]fx;df Ps;ktf, uOf:t/oQm / k|lnt sfgġ cgsh agfpg]; DaGwdf
jftfġ ul/gġ .

&=!& j ħzs ; xfotf glltsf p2ox; xfl; n ug{ / j ħzs ; xfotfsf] pkoġdf
kġj sf/tf Nofpgdf aww k'-ofpg]; d:ofdf xn ug{ dflj pNny ul/Psf glltx;
dxTj kOf{5g\ j ħzs ; xfotf gllt bzf}ofġgfsf]; du|gllt ofġgfsf]Ps dxTj kOf{tTj
xf]. To:t} pkoQm /Ofgllt / gllt ; eGq;sf] thġf/f ol glltx;sf] sfofġ ogdf
; xofġ klġġ .

*** = kġv /Ofglltx;**

j ħzs ; xfotf gllt sfofġ og ug{b}fosf /Ofglltx; cj nDag ul/gġgM

*=! **aġt\cflyš tyf lfġut bl3šfnlg cjwf/Off tof/ ugI**M; fwgx;sf]plrt
af8knf8sf] nflu aġt\cflyš / lfġut bl3šfnlg ofġgfsf] thġf ug{cfjZos k5{.
ol ofġgfsf]n] lfġut kfyldstfx; nufot To;sf nflu cġtl/s / afxġ vr\$
cfjZostf / ; du|cflyš ofġgfsf] tyf vr{gllt; Ē ltgsf]; DaGwaf/]:ki6 kf/\$f xġ5g\
>l % sf]; /sf/n] lfġut sfošdsf]cjwf/Ofsf] dflldaf6 ljzġ lfġ tyf pklfġ;sf]
cfjZostf klxrfg ugI lj ifonf0{kġ; flxt ugġ . lfġut ofġgn] b}fosf lj ifodf hf8
lbgġ M

-s_ ; du|/fli6e nlo; Ē ldNbf] tyf ; fj ħlgs vr{Joj :yfk; Ē ; DalGwt ; a}klfnf0{
; dġsf]lfġut cjwf/Off .

-v_ :ki6 ?kdf thġf ePsf]lfġut /Ofgllt .

-u_ bftfsf]nflu pkoQm eldsf / pglx;sf]; xfotf .

-3_ ; Dej eP; Dd ; DalGwt bft[klf; Ē ; d]sf]k/fdzġf sfofġ og Joj :yf .

-a_ bl3šfnlg klġ lws ; xfotfsf]cfjZostf klxrfg .

-r_ ; femf/x; af6 sfo\$dsf]pknAwsf nflu ; eQm pQ/bfloTj j xg ugI ; xdl t .

-5_ bfqlklaf/f sfo\$d jf cfofhgf ; xofu sfo\$d cftu{ vr{ugI klta4tf .

*=@ **kf/blz{f / pQ/bfloTj ; lglZrt ugI** cblftf tyf lj slt x6fpg, ei6frf/ lgo6qof ug{ lg0f6 kls6f / glt lgdf0nf0{pQ/bfloTj k0f{agfpg, tyf j 6]zs ; xofudf ; #flnt ljsf; ultijlwx;nf0{ a9L kmf0bfk6 agfpg j 6]zs ; xfotf Joj:yfkgdf kf/blz{f ; lglZrt ul/g5 . o:t} j 6]zs ; xfotfsf] Joj:yfkgdf hgtsf] ljZjf; a9fpg, clwstd kltkm xfl;n ug{ / ; fwgsf] b;kofu /f\$g ; xfotf Joj:yfkgdf s8f0sf ; fy cfly\$ cgzf; g sfod ul/g5 . o; ; Da6wdf b;foadf]ndsf] ; e6qsf] Joj:yf ul/g5 M

-s_ j 6]zs ; xfotfaf6 ; #flnt sfo\$d tyf cfofhgfsf kto\$ ls6fsnfk, nfut tyf lj Qlo ; f]sf af/6f ; a}; /f\$ / j fnfnf0{hfgsf/L pknAw u/fpg]Joj:yf ul/g5 .

-v_ ljzif1, k/fdz6ftf tyf cfofhgfsf dVo sdf/lx;sf] 5gf6; Da6wl tyf v/lb, lnnfd lasl, kj 6]otf lgwf{0f, 7\$sk\$ tyf lg0f6 ubf{ckgf0Psf dfkb08, kls6f tyf To; df ; #lg JolQmsf af/]; fj hlg\$; Rgf kj fx ul/g5 .

-u_ j 6]zs ; xfotfaf6 ; #flnt ls6fsnfkx;sf]kj{ DefJotf, ; DefJotf, n\yf k/Lif0f, dNoflg, pknAw tyf c6o lj ifosf]kljtj 6g ; Da4 OR5\$;nf0{pknAw u/f0g5 .

-3_ j 6]zs ; xfotf ; f]nf0{ >l % sf] ; /sf/sf] ah6df ; dfj z u/L To; sf] k6fu ah6-klsp6dfknt xg]Joj:yf ldnf0g5 .

-a_ cfofhgf Joj:yfkg; Da6wl rf; f,] ugf; f] / ph/L ; 6g] Joj:yf u/L sf/jfxl 6^uf] nufpg lglZrt ; dofj lw tf\$g]Joj:yf ul/g5 .

-r_ ei6 ls6fsnfkx; lj;4 sfagl Joj:yfx;sf]s8f0sf ; fy kfnf u/fpg, k':sf/ / b08sf] Joj:yf sfof] og ugI / ; fj hlg\$;]fdf cfrf/-; lxtsf] k0f{kfnf u/fpg] Joj:yf ul/g5 .

-5_ j 6]zs ; xfotf; Da6wl ls6fsnfkx;df cfly\$ clgoldttf /f\$yfd ; Da6wl sfofhgfsf] tof/ u/L s8f0sf ; fy nfu"ugI / To; sf] k6fj sf/L cgludg ugI Joj:yf ldnf0g5 .

-h_ dxTj k0f{kbx;df :j R5, of]o / b9 JolQmj nf0{5gf6 ugI]Joj:yf ul/g5 .

-em Ph]6x;nf0{ eQmgl ul/g] sldzgsf] hfgsf/L clgjfo{ ; kdf pNn\y ug{ kgI Joj:yf ul/g5 .

-`_ ei6frf/ lgo6qof ug{/ bf]l pk/ sf/jfxl ug{ bafa lbg] sfo6f ; #f/ df]lod, gful/s ; dfh, ; #yf tyf JolQmx;nf0{k]l; flxt ul/g5 .

-6_ P9 lgoddf lj Bdfg thlahl clwsf/ x6f0g5 .

-7_ ei6 JolQm pk/ ul/g]lgwfl/t sf/j fxldf sg}ckj fb 5fl8g5g .

*=# **j}zs ; xfotfsf]uoffdstf clej [4 ug]Mj}zs ; xfotfsf]uoffds clej [4 ug{ >L % sf] ; /sf/sf]Ps kdV p27o xg5 . /fd] cfofhgfx; tyf cfofhgf; Da6wL C; n kfnng (Best Practices) kQf nufP/ To; af/]hfgsf/L kbfq ug{ ; Da4 bflklf; E ; eQm kg/fj nfg h:tf lgoldt cg; Gwfgf]ds cWbog ug{of]/Ofglltsf]Ps cE xf]. o:t}ul/al lgjf/Of / cfly\$ j [4df j}zs ; xfotfsf]ofubfg a9fpg o; sf]pTkfbsTj / kltkmf0{clwstd agf0g5 . j}zs ; xfotf :jlsf/ ubf{ ; xfotfsf zt{x; cfofhgfsf] pkoQm sfof]og ug{ ; xofu kl]g]lsl; dsf eP gePsf] lj:t [5fgalg ug] Joj:yf ldnf0g5 . o; ; Gbedf ; Da4 klfx; E kof]t k/fdz{/ ljZn]f0f ul/g5 . o; ; Da6wdf cjndag ul/g]c6o pkfox; lgDgfg; f/ 5gV**

-s_ b}zsf] jf:tljstf, cfofhgfsf] p27o, ljsf; /Ofgllt / glltx;sf ; Da6wdf j}zs ; xfotfsf zt{x;sf]k/Llf0f ug]

-v_ k}tflj t zt{x; k/f ug]; Gbedf ; Da4 klfx;af6 kl]ta4tf / ; xofu k]kt ug]

-u_ glltut zt{x;sf]; Da6wdf ; Da4 clwsf/L=lgfsof]cf]krfl/s :jls[t k]kt ug]

-3_ sfof]og ug]lgfsof]; :yfut lfdtf; E d]h vfg]u/L ; xfotf zt{x;sf]lgSof] ug].

*=\$ **j}zs ; xfotfsf]; dGj o Joj:yfnf0{; b} ug]Mj}zs ; xfotfsf]k]fxnf0{/fli6e ljsf; gllt tyf klyldstf cg; k ; lglZrt ug{ / ; xfotfsf] Joj:yfkgdf szntf, kefj sfl/tf / ; fd-h:o clej [4 ug{ ; xfotf-; dGj osf]k]s}pfnf0{; b} kfl/g5 . ; xfotfsf] Joj:yfkg / ; dGj odf ; /sf/n] g]Tj bfol eldsf lgjfx ug5 . j}zs ; xfotfsf] ; dGj o ug{ :yflkt k4ltsf] cy{ dGqfno, /fli6e of]hgf cfofu / ; Da4 dGqfnon]cjndag ug]kg5 . bft]k]fsf lsf]snfx;sf]/fli6e, lfg]lo / :yfglo txdf / ljsf; sf kdV lfgut cfwf/df ; dGj o ug] Joj:yf ldnf0g5 . o; ; Gbedf ; Da4 dGqfnox; / bft]klfx;sf alr lfgut ljifodf ; eQm ; dGj o a}ssf] Joj:yf ug{ k]l; flxt ul/g5 . bftfsf]; xfotfdf ; flnt cfofhgfx;sf] Joj:yfkg / gllt ljZn]f0f] kof]hgfsf] nflu ; rgsf] Joj:yfdf ; wf/ ug{ cy{ dGqfno / /fli6e of]hgf cfofu]n] ; xfotfsf]pkoQm lsl; dn]jul\$/Of u/L clen] /Vg]Joj:yf ul/g5 . ; /sf/sf ljleG lgsfodf 8f6jz :yfkgf ul/g] 5 . bftfx?s] ; dGj odf g]Tj bfol] eldsf lgjfx kefj sfl 9un] ug{ cy{ dGqfnosf] lfdtf ; b} ul/g5 . o; sf] nflu ; a ; /f\$]jfnfx?af6 ; dyg k]kt ul/g5 .**

*=% **cfofhgf=sfo\$dsf]klxrfg, 5gf6, l8hf0g tyf lbuf]kgf xfl; n ug]Mj}zs ; jfldTj / lbuf]kgfsf] ; Da6wdf ljz]f Wbfg lbP/ j}zs ; xfotfaf6 ; flnt cfofhgf=sfo\$dsf] lbuf]kgf ; lglZrt ul/g5 . pkoQmtf / lbuf]kgfsf] nflu cfofhgf ljZn]f0f lj:t [; kdf ul/g5 . ; a}cfofhgfx; ; fdlhs, cfly\$, ljQlo, Joj:yfkslo, k]jlws / jftfj/Oflo klfaf6 k/Llf0f ul/g5g\ . o; ; Da6wdf cjndag ul/g]c6o s]l pkfox; b}fo cg; f/ xg5gV**

-s_ cgTkfbs / cgfjZos cfofhgfx;nf0{ x6fpg / ; fwgnf0{ klyldstfsf lfgdf s]b}t ug{k]l; flxt ul/g5 .

-v_ /fli6@ lj sf; sf] p27o / lbufkgsf] dfkb08 k/f ugI cfofhgfs] dfq 5gf6
ul/g5 .

-u_ ; f6ble\$tf, ; DefJo km0bf, sfo6lftf / k6fj sfl/tfsf] cfwf/df cfofhgfs] sf]
lfqut / /fli6@ut j /lotf qmd ; ʔL (Merit Order) sfod ugI Joj :yf ul/g5 .

-3_ cfofhgfsf] j /lotf qmd cg' f/ j 6]zs ; xfotfsf] /sd lj lgofhg ul/g5 .

-a_ lj utsf nufglsf] j 9l pkofu xg] u/l gof cfofhgfs] nf0{cfa4 ul/g5 .

-r_ lj sf; sf kfyldstf / sfo\$6; 6 bft6lfsf] kfyldstf / thgfids nfesf alr
tfn6h ldnfpg] u/l ; xfotfsf] kl/rfng ul/g5 .

-5_ gkfn6f c] nDag Pj + ; #fng ug{ ; lsg] pko0m :t/sf] klj lwsf] cfwf/df
cfofhgfsf] tof/l / lgdf6f ul/g5 .

-h_ lj Bdfg :yfglo ; :yfut / kzf; lgs lfdtfsf] cfwf/df cfofhgfs] sf] 5gf6 /
lgdf6f ul/g5 .

-em_ lj sf; lsf6snfx6nf0{ jftfj /0f-d6l agfpgsf] ; fy} n6s lj ifo, ; f:s[ts /
; :yfut ; j 6]z lntf ; d]nf0{ 6bfgdf / flvg5 .

-^_ cfofhgfrs\$] k]o\$ r/0fdf gful/s ; dfh / nfeufxl ; dxnf0{ ; #lg u/f0g5
/ :yfglo :t/sf cfofhgfs] sf] sfoff] ogdf nfeufxl ; dxsf] kof{ ; xofu / klta4tf
k]t ul/g5 .

*=^ **j 6]zs ; xfotf Joj :yfk6 ; ʔgf k6ffnlsf] lj sf; ugI** #glt, ofhg / cgudg
tyf d6of] gsf] nflu j 6]zs ; xfotf ; Da6wl ; ʔgfsf] dxTj nf0{ 6bfgdf /fvL ; ʔgfsf]
cfwf/ lgdf6f ugI ; ʔgnf0{ lgoldt 6 kdf cBfj lws ugI / cfj Zostf cg' f/ ; ʔgf
k]fx ugI Joj :yf ldnf0g5 . o:tf ; ʔgfsf cfwf/lzn6f vr6f ; ʔx6,
cfofhgf6sfo\$6sf cfj Zos t]j x6, ; xfotfsf] k6f/, ; xfotf pkofu (Disbursement) Sf]
l:ylt, ; xfotfsf zt6, C6fdf ʔg ; Da6wl bflotj, cflb; 6 ; Dal6wt ; ʔgfx6 ; dfj ʔ
ul/g5g\

*=& ; :yfut **k6fj sfl/tf a9fpg]** j 6]zs ; xfotfsf] pkofu; 6 ; Dal6wt ; :yfx6sf]
k6fj sfl/tf a9fpg cfj Zos pkfox6sf] c] nDag ul/g5 . o:tf pkfox6df cfofhgfsf]
sfoff] og ugI ; :yfx6sf] lfdtf ; b6 ugI j 6]zs ; xfotfdf cfwf/t k]o\$ lsf6snfksf]
p27o / sfo{ ; Da6wl lj z]ftfsf] cfwf/df dfgj ; #fwg lj sf; ofhgfsf] th6f /
sfoff] og ugI cfofhgfsf] dVo kb6df ; lfd Jo]Qmsf] lgo]Qm / lj z]f1tf, Odf66f/Ltf,
lfdtf tyf klta4tfsf] cfwf/df sd6f/l6f] v6gk6g ugI Joj :yf ldnfpg] cfofhgfsf]
sd6f/l6f] clwsf/ tyf lhDd] f/lnf0{ :ki6 kl/eflft ugI cflb ; dfj ʔ ul/g5g\

(= dVo glt ; 66q

(=! Joj xfl/s / sfofj ogofjlo gllt ; eGqx;sf] dflldaf6 dfq gllt / sfoGlltx;sf] sfofj og ug{ ; ls65 . glltut p27ox;nf0{Joj xfl/df ptfq{gllt, sfoGllt, ; fwg / ; yfut Joj :yfsf alr :ki6 ; Da6w :yflkt ug{o;sf] Ps dxTj kOf{kif xfl}. pkoQm gllt ; eGq / ; yfut Joj :yfsf] klxrfgsf] cejdf ol gllt tyf sfoGlltx; sfofj og xg ; Sb6g\

(=@ ; fwgsf]lj j \$kOf{afBknfB / Joj :yfkG sfoGj lwx; Mc; s'/sf]cltl/Qm oyfyk/s ah6 kOfnl, kfyldstf lsl6Psf] ; fj hlgS vr{sfo\$6 / cfofhgf 5gf6sf] lj j \$kOf{ ; eGqsf] ; lglZrttfd ; xfotfsf] kefj sfl/tf lge{ /x65 . o; ; Da6wdf ah6 th6f klspfnf0{b}foadflhd ; wf/ ug{wofg lb0g5 M

-s_ cy{ d6qfno, /fli66 ofhgf cfofu, / ; Da4 d6qfnox;alr ljsf; sfo\$6sf] ofhgf / ah6 th6f ug{sfo6f dflldaf6 vr{Joj :yfsf] dflldaf6 ; zQm ; d6j o u/l jflif\$ ah6 / /fli66 ofhgf alr ; d6j o :yfkG ul/g5 .

-v_ lftut / /fli66 ljsf; sf] nlo kflkt ug{ ; DefJotfsf] kl/k]odf cfofhgfsf] :ki6 ; kdf kl/eflft kfyldstf / j/lotfs6 cg;k ah6 Joj :yf ul/g5 . lgwfl/t ; doleq cfofhgf ; Dk6g ug{/ ; dofj lw nldabf a96]nfut /f\$g ; #fngdf /x\$6 cfofhgfsf] ; fwgsf] cfjZostf k/f ug\$6 nflu clud ofhgf (Forward Planning) sf] cjwf/off cjndag ug{hf6 lb0g5 .

-u_ kfyldstfkflkt sfo\$6x; ljsf; ah6df ; dfjz ug{sfo6f0{Joj :yt ug{ j6]z ; xfotf ; #lg cfofhgfnf0{ljsf; ah6df ; dfjz ug{k} {lj :t6 ; kdf 5gf6 / dNoflg klsp k/f ug{kG]Joj :yfnf0{clgj fo{u/f0g5 .

(=# ; eQmsfo\$6sf]cjwf/off M ; fwg ; flnf0{bftfx;sf]kfyldstf / pTs[6tfsf] cfwf/df kfyldstf kflkt lftkm{kj flxt ug{/ lj leG bfql/fi6«tyf ; yfx;sf] ; #lgtf cfjZos ePsf 7hf cfofhgdf ; eQm nufgl kfl; flxt ul/g5 . o:tf] sfo6mdx?sf] th6f ; fl Joj :yfkG / sfofj og lj lw >l % sf] ; /sf/sf]k} {k/fdz{/ gTj df x65g . o; af6 sfdsf] bfx7fkG x66sf ; fy} ljsf; sf] nflu kefj sfl ; femf/l :yflkt xg hf6 . ; fwgsf] pkofu nloe6f sd x66sf sf/0fx; kQf nufpg / ; dfwgsf nflu ; emfj kz ug{bftklf / ; xfotf lng]klfn] ; eQm ; kdf 5fgalg ug{Joj :yf ldnf0g5 .

(=\$ k6fj sfl cfofhgf th6f Pj +sfofj og Mcfofhgfsf]ofhgf th6f ; Da6w cEof; x; cfofhgfrsf] z;df ul/g] 5 . o:tf cEof; x;n] c6o s'/sf cltl/Qm cfofhgfsf] cflrTosf] kli6, j6]z ; flsf] cfjZostf, sfofj og tflnsf nufot cfofhgfsf]klxrfg, th6f, 5gf6, tyf cgludg Pj +dNoflgf ; du|klfd hf6 lb6 . cfofhgfsf]ofhgf th6f cEof; ug{ ; yfut ldtf clej [4 ul/g5 .

(=% j6]z ; xfotf tyf ; /sfl vr6f ; #flnt cfofhgfsf] sfofj ogdf kefj sfl/tf xfl; n ug{k} (>l % sf] ; /sf/n]wofg lb6 . o; sf]nflu lgdgnlvt klfd hf6 lb6 M

-s_ >l % sf] ; /sf/sf] tkmf6 Aoxf0{ kgI vr{ (Counterpart Fund) ; dodf g}pknAw u/f0g5 .

-v_ cfofhgf Joj :yfxsx;nf0{ cfofhgf:yndf g}zL3|lg0f6 ugI kls0fdf ; xofu k- ofpg lg0f6 kls0fsf] ljs0bls/0f / clwsf/ k]ofofhgsf] sfof0{ kefj sf/L agfpgsf ; fy}pglx;nf0{cfkmf]sfo{klt lhDd]f/ agf0g]5 .

-u_ v/lb; DaGwl ; d:of x6fpg afhsafh sfuhftsf] dfkb08 (Standard Biding Document) Joj xf/df Nof0g5 .

(=^ **cfofhgfsf]dNofsg, kefj cWbog, ; kl/j]f0f / cgludgdf ; wf/ MqV** cfofhgfsf] kefj sf/L cfofhgf dNofI g / kefj cWbog ugI Joj:yf ul/g5 . ; /f\$ / jfnfx; / OR5sx;sf] cfjfhnf0{ ; d0g ; Sg] k[7kf]f0f ; 06q (Feedback Mechanism) sf] :yfkf ul/g] 5 . cfofhgf-kefj sf] cWbogaf/] ; fj hlgS ; gj f0sf] Joj:yf ul/g5 . k]o\$ lfd]f ; #fnt Ps lglZrt ; W0sf cfofhgfsf] l]z]f1x;af/f lgoldt ; kdf cWbog u/f0g] 5 . ; d:of ; dfwg ug{/ nllft pknAw xfl; n ug{ cfofhgfsf] ; kl/j]f0f tyf cgludg Joj:yfnf0{ ; b0 kfl/g5 . ; kl/j]f0f tyf cgludgdf kefj sf/l/tf Nofpg sfo{ #fng txd] cfofhgf cgludg ; ldtx; u7g ug{kxn ul/g5 .

(=& **a; fem sf]fA sf]cjwf/0ffnf0{k] ; flxt ugI** ; 0Mnufglsf]nflu k]tt ePsf sfo\$dx;df ; fem sf]f]sf] cjwf/0ffnf0{ k] ; flxt u/L cfofhgf sfof] og lgsfonf0{ ljleG bfql /fi6«j f ; :yfsf]cfjZostf cg' f/ leGfleG}kltj0g k]tt ug{kkgI tyf ol lgsfox;sf] ; lldt lfdtdf clws rfk gkgI Joj:yf ul/g5 . xfn}lj sl; t 8fnf]vr{ k4lt (Basket Funding) sf] cjwf/0ff cg' f/ bft[dx dW0\$ k]o\$sf]nflu ; dfg ; kdf nfu"xb]u/L kltj0g lbg] ; /n 9fFf kof]udf Nof0g]5 . o; lsl; dsf]9fFdf cfofhgfsf] nfutsf]af8kmf8 sfo{>l % sf] ; /sf/ / bft[k]fx;alr cfk; l lg0f6n]lgwf(0f ul/g5 . o; lsl; dsf] sfo\$0 sfof]ogdf >l % sf] ; /sf/n] k0f{ :jfldtj jxg ug{kglx65 . sfo\$0sf] kltkm / /sdsf]pkof]udf >l % sf] ; /sf/nf0{ pQ/bfol agf0g5 . t/ ; /sf/n]xfnsf]h:tf]5\$}lsl; dn]cfofhgf ; #fng ugI Joj:yf cg' f/ cfofhgf ; #fng ug{kgl lb0g5 . o; /L cfofhgf tyf sfo\$dx;sf] vr{ Joj:yf b0{af/ k0ffndf cfwfl/t xg5 . hg; S}af/sf]eP klg cfofhgf lfd]ut klyldstf; E ldnbf]xg'kg5 .

(=* **Ij Qlo Joj :yfkpdf ; wf/ ugI** Mj0z ; xotfdf ; #fnt cfofhgfsf]Ij Qlo Joj:yfknf0{bxfoadfl]nd ; b0ls/0f ul/g5 M

-s_ ah0 lgsf; fnf0{vr{ugI0sf0n]aemfpgkgI]j :t[vr{kltj0gsf ; fy}cfofhgfsf] efl]ts k]lt ; r'sfI ; E hf]8g]5 .

-v_ j0z ; xotfdf ; #fnt cfofhgf tyf sfo\$0sf] xsdf zfvveg{lng] sfof0{ oyf; dodf ; Dkfbg ugI kls0f ; lglZrt ul/g5 .

-u_ n]yk/Lif0f kltj0g cfly\$ jif{ ; dft ePsf] 5 dlxgfleq tof/ ul/g5 . vr{ lj j/0f kZ ug{I9nf]u/df sf/jfxl ugI Joj:yf ul/g5 .

-3_ bftklf; E kj{ ; xdltn0Psf] cj:yfdf afx\$ j}lzs ; xfotfdf ; #flnt cfofhgdf ; Demf}f xg'cufj }vr{ug{l0g5} .

-a_ lj Qlo hj fknbxllkgsf]lj sf; ul/g5 .

-r_ ahø lgsf; f ugI klsøf / cfwf/nf0{k0f{kf/bzl{agf0g5} .

(=(:jls[j}lzs ; xfotfsf]pkof} (Disbursements) df ; wf/ ugI]jls[j}lzs ; xfotfsf]pkof} ug{/ :jls[; xfotf /flz / ltgsf]pkof}sf arsf]vf8n sd ug{ cfjZos ; øqsf] Joj:yf ul/g5 . of] ; d:of ; dfwfgsf] nflu ljleG txdf xg; Sg]l9nf0 sd ug{>l % sf] ; /sf/n]cfjZos Joj:yf ug5 . o; sf]nflu cfofhgfsf] ultljw / ; dotflnsfdf afwf ptkGg u/fpg] ; d:of tyf sl7gf0x; sd u/l cfofhgf Joj:yfkgdf blftf clej[4 ug{ pRr kfyldstf lb0g5 . o; u/l ; fvegf{ k4lt / klsøfx;sf]kg/fjnf5g u/l o; nf0{c; ultzlnf lbg cfjZos sbd rflng5} .

(=!) v/lb klsøfdf ; wf/ ugI]lj Qlo ; fwgsf]k0f{pkof}sf]nflu Joj:l:yt v/lb glit / klsøf cfjZos x65 eG]s/fdf >l % sf] ; /sf/ ljZj:t 5 . >l % sf] ; /sf/n] v/lb klsøfnf0{ c; kf/bzl{ agfpg5 . cGt/fli6ø ; kdf :jls[l; 4fGt / Jojxf/ - pbfx/0fsf]nflu, UNCITRAL sf]v/lb klsøf gdøf sfgø, o'f]kog lgb}zsf, ljZj Jofkf/ ; 3sf] v/lb klsøf ; Demf}f cflb _ adf]hd kējsf/l /fli6ø v/lb k0ffnlsf] :yfkf ul/g5 . o; sf] ; fy}v/lb klsøf ; DaGwdf >l % sf] ; /sf/ / bftk]lfsf] alrdf /x\$] glitut / lj Qlo sf/f]f/ ; DaGwl b/lnf0{oyf; Dej Gøg ub}nlug5} .

(=!! klsøfut ; wf/ M cgbfg / C0f bā} ; xfotfdf kējsf]l/tf Nofpg ljleG klsøfut ; wf/x; ul/g]5g\ c6o s'/fsf clt/Qm tl b}foadfl]hd xg5gM

-s_ j}lzs ; xfotf cGtu[; #flnt ultljwx;df s/ nufot c6o 56 lbg]lj ifonf0{ kflnt sfgø; E cfj4 ub}nlug5} . ; fy}56sf]lglZrt cfwf/ agf0{Ps;ktf Nofpg] kōf; ul/g5} .

-v_ ; wf/sf] klqmf, ; dGjo / afxà ; f] Joj:yfkgdf Ps;ktf Nof0{ j}lzs ; xfotfdf blftf / kējsf]l/tf j9fpg lj bzl bft/fi6ø/ ; 3 ; :yfx; ; E lj utdf ; DkGg ; lGw, ; Demf}f, ; demf/lsf zt{tyf c6o klj wfgx;nf0{:ki6 kf/g5} .

-u_ C0fsf] afem sd ugI ; Gbedf j}lzs ; xfotf, vf; u/l C0f ; xfotf :jlsf/ ugI ; DaGwdf cfjZos dfkb08 tof/ u/l sfof]og ul/g5} .

(=!@ dfly pNny ePsf glit / /0fglltx;nf0{sfo;k lbg Pp6f lgb}zsf tof/ u/l nfu" ul/g] 5 . o; n] j}lzs ; xfotfsf] kējsf]l kl/rfngdf glitut / ; :yfut Joj:yfsf lj ifodf dfu]gb; ug5} . o; n] j}lzs ; xfotf ; DaGwdf ul/g]lg0f6 klsøfdf ; /ntf, Ps?ktf / zl3ff Nofpgdf ; xof} k'-ofpg]x65} .

!)= ; /sf/ / bflklfalr cGt/lspf tyf ; afb

!)=! ;/sf/ / bftk[lsf alr xg] cGt/lsf / jftf[sf] uOf:t/df ; wf/ Nofpg lj leGg
pkfox; canDag ul/g\$g\ o; ; DaGwdf lj utsf]gkfn k/fdzkft[; dxnf0{xfn gkfn
lj sf; d-rsf] ; kdf kl/Of ul/; lsPsf] 5 . gkfn lj sf; d-rnf0{ lj sf; ; DaGwl
pRr:t/lo glltut 5nkmsf] s[bllo d-rsf] ; kdf kl/Of ug{yk sbd rling\$. o;
d-rdf dh\$df p7\$ tyf bftfn] p7Psf axQ/ lj sf; sf ; jfn; E j \$]zs ; xfotfsf]
d2fnf0{cfa4 ug{lj zif Wofg lb0g\$. /fli60 tyf lfqut txdf kdV gllt, /ofgllt tyf
sfof[ogsf lj ljw klfnf0{; dfwg ug{yfglo :t/df ; xfotf ; dxsf]a7s ul/g\$. o; }
u/L ljifout / lfqut txdf xg] 5nkmx;df ;/sf/sf] g[]j bfol eldsf a9fpb}
nlug\$.

!)=@ cGt/fli60 :t/ tyf axklfo lfqdf lj sf; ; fef[/lsf] lj ifodf rrf{kl/rrf{xg]
ePtfkg b\$leq o; sf]kOf{kfngf ePsf]dx; ; ul/g]ul/b\$. o; h]; /sf/ / bftf; E xg]
jftf[sf]Ps dxTj kOf{p27o b\$leq lj sf; ; fef[/lsf]; xl cy{/ efj gf cg'k sfd ug{
xg\$. o; lsl; dsf]lj sf; nf0{; zQm agfpg ; Da4 ; a}klfsf alr ; 'rgfx;sf]kj fxdf
dxTj kOf{; wf/ u/] >l % sf]; /sf/ / bftk[lsf sfox;nf0{a9L kf/bzl{agf0g\$.

!)# **Ij Bdfg ; :yfut Joj:yfsf]clwstd pkofu ug[Mj \$]zs ; xfotfsf]**
Joj:yfkgdf kefj sfl/tf Nofpg b\$df /x\$ Ij Bdfg lj leGg ; :yfut 9fFfx; ; fble\$
/x\$ 5g\ ol ; :yfut Joj:yfdf M

-s_ j \$]zs ; f[]sf]Joj:yfkgdf ; wf/ ug[qmddf p7\$; /f\$ /x;sf]lg/fs/Of, j \$]zs
; xfotfsf] blf pkofu Pj +afXo ; xof[]sf] ; dGj o ug[s[bllo ; eGqsf] ; kdf /x\$]
Ij Bdfg j \$]zs ; xfotf ; dGj o dxzfvsf] :t/ psf; l j \$]zs cfly\$; DaGw lj efu
agf0g\$.

-v_ j \$]zs ; xfotfdf ; ~rfg xg] cfof[hgxf;sf] cgbf]g l56f\$ /tf] ; kdf ug{
cy{dGqsf]clwblttdf Pp6f ; ldtsf]u7g ul/g\$. pQm ; ldtdf /fli60 of[hgf cfof[]sf]
pkfblf, sfg\$, Gof tyf ; +blo Joj:yf dGqnosf ; lrj, ; DalGwt dGqnosf ; lrj,
cy{ ; lrj, / cy{dGqfno j \$]zs ; xfotf ; dGj o dxzfvsf] ; x ; lrj ; b:o /xg\$g\
cy{dGqfno, j \$]zs ; xfotf ; dGj o dxzfvsf] pQm ; ldtsf] ; lrjfnosf] ; kdf sfd
ug\$.

-u_ klspofut ?kdf ; DalGwt ; /sf/L lgsfox;sf] kmbfol / kefj sfl/L ; xeflutf
a9f0{cfly\$ s[bltsf]kefj sfl/tf clej [4 ul/g\$.

-3_ j \$]zs ; xfotf glltsf] sfof[]ogdf ; xof[] k/afpg >l % sf]; /sf/sf lj leGg
dGqfno dftxtsf of[hgf dxzfvsf]?sf] cfof[hgf tof/L, dNofI g, ; kl/j]fOf / cgludg
ug[] Ij Bdfg lfdtdf clej [4 u/L ltgnf0{; b[]s/Of ul/g\$.

-8)_ ; dfh sNofOf kl/ifbhf0{; b[]s/Of u/L u}; /sf/L ; :yf tyf cGt/fli60 u}; /sf/L
; :yfsf] ;]fdf ; xof[] k'-ofpg] Psaf/sf ; kdf cl3 a9fpgsf ; fy} o; ; DaGwdf
kl/ifbhf0{s[bl]ab' (Focal Point) sf] ; kdf lj sf; ul/g]5 .

!)=\$ **kg/fjnf\$g ; eGq M**/fli6e ofhgf cfofjun]lj sf; cfofhgf tyf sfo\$dx;sf] kg/fjnf\$g ugI gI]J bfol eldsf lgjfx ug\$. lg/Gt/ ;kdf ;kl/j]f0f, cgludg tyf dNofI g / kefj cllbogsf] dflldaf6 dfq cfofhgxf;sf] blftfkj\$ sfofj og ug{ ;lsG5 . xfn; Dd ol lgoldt ;kdf ul/bgg\ ; du|cfofhgf Joj :yfkqdf ol klfx;nf0{ lj zif hf\$ lb0g\$. cfofhgfsf ; DaGwdf ; /f\$ /jfnfx;n] cfkndf lj rf/x; /Vg ; Sg] lsl; dsf] Jofks cj ; /x; l; hgf xg ; Sg]; zOm k[7kf]f0f ; eGq (Feedback Mechanism)Sf] Joj :yf ldnf0g\$. kljtj dg koffnlfnf0{ kefj sf/l agfP/ o:tf kljtj dg sf] cfwf/df gllt lgdfff tyf cfofhgf sfofj ogstf\$ alr lgs6 cGt/lsof xg ; Sg] Joj :yf ldnf0g\$. j]lzs ; xfotfaf6 ; flnt cfofhgf tyf sfo\$dx;sf] lgoldt ;kdf dNofI g cllbog ug{Ps ofhgf tof/ ul/g\$.

!!= sfofj ogsf] sfo{ 'l

!!= bzf}ofhgf / ul/al lgj f/0f /ofglltkqn]cl3 ; f/\$f ul/al lgj f/0f tyf lj sf; sf p27o / nlo k/f ugdf j]lzs ; xfotf glltsf]; dlrt sfofj ogn]dfu{kz:t ug{x\$ >l % sf] ; /sf/ j]lzs ; xfotf glltsf] sfofj og ug{ b\$tf / ; j]lzs ; fy klta4 /x\$]5 .

!!=@ j]lzs ; xfotf glltn]Pp6f dxTj k0f(/ jf:tlj s sfo{ 'l cufI8 /fv\$] 5 . bft[; dbfo / gkfnl ; /f\$ /jfnf ba} klfn] nfd] ; doblv b\fpb} cfPsf rf; fx;sf] ; dfwfgfy{o; lsl; dsf] axt \ (Comprehensive) kof; sf] cfj Zostf /x\$] lj ifodf >l % sf] ; /sf/ lj Zjf; /Vb5 . o; lsl; dsf] kof; sf nflu lj sf; sf ; xofqlx; ; a\$] ; do, klta4tf ; dembf/L / OR5fzIQm rflxG5 . o; sf] ; km sfofj ogaf6 gkfnf lj sf; ; xofqlx; alr kefj sf/l ; dembf/L sfod ugI cfwf/ xg\$ / gkfnf] ul/al lgj f/0fsf] kof; df rgf]lk0f{lj law l:ylaf/]gI]J kofg ug{; lfd xg\$. of]glltnf0{jf:tlj stfdf kl/oft ug{gkfn / bft[dbfosf] ; fd' /x\$]Ps ; femf rgf]l klq xf].

□□□